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NEWS SUMMARY

GENERAL

BUSINESS

Thirty die in Tehran riots

BNOC adds to N. Sea stake

British National Oil Corporation is to add to its growing equity interests in the North Sea by buying a share in the Beatrice Field from Hunt Oil of the U.S.

The deal, likely to be announced this week, involves the sale of half of Hunt's 20 per cent share in the field. Further changes could follow later this year.

Under its purchase of 10 per cent of the Beatrice Field, BNOC is expected to pick up its full share of the capital costs of development. Hunt will reserve a right to part of the profits arising from BNOC's interest. Back Page

Demo clash

Police arrested 41 people after scuffles in London between 1,000 Sinn Fein demonstrators and 150 National Front supporters. Smoke bombs were buried during the fighting, and one policeman was taken to hospital. It was the seventh anniversary of Ulster's Bloody Sunday.

Andreotti to go

Italian Prime Minister, Giulio Andreotti is expected to resign either tomorrow or Wednesday. He will tell both Houses of Parliament that backing for his minority Christian Democrat Government has collapsed, following the withdrawal of the Communists. Page 2

Israeli bombing

At least five Israelis have been killed and more than 55 wounded by a bomb in a crowded street of Netanya, an Israeli coastal resort. Palestinian commandos have claimed responsibility.

U.S. special envoy Alfred Atherton failed to persuade Israel and Egypt to resume peace negotiations, and left for Washington. Page 2

Rockefeller dies

Nelson Rockefeller, the Republican multi-millionaire and former U.S. Vice-President, has died in New York of a heart attack at the age of 70. He was Vice-President to Gerald Ford for nearly two years, and served four terms as Governor of New York State. Obituary. Page 2

Ulster mystery

Irish police and Ulster security forces are checking claims that a dead man found in the Dublin mountains was a member of the Special Air Service. The body had been bound, gagged and apparently shot through the head.

Metric protest

The Prime Minister will today be handed a 100,000-name petition protesting at further moves to introduce metric weights and measures in line with EEC guidelines.

Envoy arrives

Chinese Vice-Premier Deng Xiaoping (Teng Hsiao-Ping) arrived in Washington yesterday to be greeted by U.S. Secretary of State Cyrus Vance and a 19-gun salute. He is the first Communist Chinese leader to visit the U.S. Back Page

RA in Spain'

RA guerrillas are helping ETA, the Basque separatist group, in its fight against the Spanish Government, according to a Madrid newspaper. The two groups are reported to have exchanged arms, men and explosives.

A star at last

A 49-year-old failed actress was overpowered aboard a jumbo jet in New York, after holding 131 passengers hostage when the aircraft left Los Angeles. A bag which she claimed contained nitro-glycerine held perfume and other belongings.

Briefly

Former Labour Minister Reg Prentice was named as prospective Tory candidate for Daventry, Northants.

Two Danish engineers were killed in a cargo ship explosion 10 miles off the Hook of Holland.

Five arrested during NUS picketing outside Nottingham Evening Post, including union's vice-president, Jack Ecclestone. U.S. Department of Justice has recommended release from jail of bank robber Patrick Heaster.

Weekly £75,000 Premium Bond prize goes to Hammersmith holder of Bond 10PS 121422.

A climber died in an avalanche on the Pennines.

Page 19

Strike stalemate may be broken

South-west lorry drivers agree to arbitration move

BY ALAN PIKE, LABOUR CORRESPONDENT

The negotiating stalemate in the lorry-drivers' strike broke yesterday when union leaders in the South-west agreed to settle the dispute by arbitration, and called for an immediate return to work in the region.

Road Haulage Association officials regard the move as a significant development toward a wider settlement of the dispute.

A proposal from the association to take the dispute to national level arbitration was rejected by Mr. Moss Evans, general secretary of the Transport and General Workers' Union, a fortnight ago. With the South-west now setting an example, the employers hope that other regions may make local arrangements for a settlement by arbitration.

If this proved the case, the association would launch another bid for national-level arbitration in an attempt at a single settlement across the industry, though this would be resisted by the unions.

Strike leaders and shop stewards met at the TGWU Bristol headquarters yesterday, and were told of the arbitration proposal by Mr. Ron Nethercote, regional secretary. They agreed to call off picketing and make immediate arrangements for a return to work.

NORWEGIAN Government's tight demand policies, including a wage and prices freeze, will continue to exert a dampening impact on the country's economic activity in 1979, the OECD's latest survey says.

STERLING'S relative firmness in foreign exchange markets in spite of Britain's industrial troubles is likely to result in little change in the underlying level of official reserves in January. Page 4

PET-TAX profits for 1978 of the big four London clearing banks will be 15 per cent higher than the previous year, according to the average of seven forecasts by leading stockbroking firms.

PRUDENTIAL Insurance Company, of the U.S., has disclosed that it is interested in buying the World Trade Centre, a development encompassing twin towers which are New York's tallest buildings. Page 19

RIFTS are understood to have appeared in the attitude of the McGraw family to the \$830m proposed American Express takeover bid for the McGraw-Hill publishing empire.

Page 19

Ministers to meet on Kirkby

MINISTERS will consider later this week whether to allow the Kirkby Manufacturing and Engineering workers' co-operative to shut down, following a report from their industrial advisers that it should not be granted financial aid of up to £6m. Back Page

INMOS, the micro-chip company backed by the National Enterprise Board, will begin pilot production of its first devices by the end of the year, in a 19-gun salute. He is the first Communist Chinese leader to visit the U.S. Back Page

RATEPAYERS are likely to have to pay an extra 20 per cent or more for county council services in England and Wales in 1979-80 if provisional figures prepared by some County Hall treasurers become the norm. Page 4

NATIONAL Coal Board has agreed to purchase a stake in S and A Geophysical, the seismic survey concern controlled by English China Clays, in a bid to expand its mineral development and exploration interests. Page 4

SAAB-SCANIA, the Swedish engineering group, is planning a renewed assault on the UK bus market, dominated by Leyland Vehicles. Page 4

REAL VALUE of savings has been halved over the past nine years, the latest researches of Antony Gibbs Financial Services show.

Page 4

STRICT CONTROL of the money supply will not prevent a rise in the rate of inflation, Mr. Gordon Pepper, of City stockbrokers, W. Greenwell and Co. says.

Page 4

TDK ELECTRONICS has achieved record sales of Y126.2bn (£317m), up 20 per cent on the previous year, and net profits up 11.4 per cent to Y12.38bn (£31m).

The third possibility is the sale of a minority interest in the whole Perkins operation.

Mr. Mountford said that Perkins

had been approached by companies interested in buying such an interest. He indicated that Massey was not in a position to say which, if any, of the three options it might follow.

Perkins itself said in the UK last night that it could not comment on the possibility of any sale of a minority interest.

In the year ended October, Perkins and its associate companies built 544,700 diesel engines, 4.5 per cent fewer than year earlier.

He said: "To some extent a reduction in the volume of

public expenditure would follow automatically from the cash limits which will reflect the Government's pay guidelines when they are published in a few weeks.

"But there are bound to be some areas where that would be impossible without unacceptable disruption. For example, we cannot cut the number of people paying out social security benefits because there happens to be an increase in wages in those disputes quickly."

This is largely because many ministers and senior officials privately concede that it public sector pay rises are well above the 5 to 7 per cent earnings guideline there will have to be at least a partial adjustment of the cash limits as councils cannot be required to offset the whole burden by rises in rates or cuts in services.

This led to considerable uncertainty about how far the Government was effectively sanctioning the higher offer.

Mr. Healey protested that no increases in cash limits had been approved, apart from the minor adjustment resulting from the concession to low-paid workers.

There has been extensive discussion within Whitehall and Mr. Healey has been backed by the Prime Minister, reflecting a general stiffening of ministerial will over the last week about fighting inflationary claims.

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To the extent that reductions in volume were not brought about automatically by sticking to cash limits in the programmes concerned, they would have to be met by other cuts in public expenditure or by larger or earlier increases in the prices charged by the nationalised industries to cover their cost increases. The only other alternative is to raise taxation."

The Government allowed itself a partial way out in its original cash limits White Paper in April 1976 when it said: "If the rate of inflation were to turn out substantially higher or lower than that which has been allowed for, the Government would have to take stock of the position in the light of all the circumstances at the time."

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OVERSEAS NEWS

Andreotti cabinet to quit after Communists withdraw

BY RUPERT CORNWELL IN ROME

SIG. GUILIO ANDREOTTI, the Italian Prime Minister, is expected to resign either tomorrow or Wednesday, thus bringing to a close his own fourth administration and his country's 4th government since the fall of Fascism.

After a cabinet meeting this morning Sig. Andreotti will make a statement in both Houses of Parliament to confirm the collapse of the majority backing his minority Christian Democrat government following the withdrawal of the powerful Communists from the five-party formula.

A debate will be held, prob-

ably tomorrow, and then the Prime Minister will hand in the resignation of his ten-month-old administration to the Italian President Sig. Sandro Pertini.

It is assumed that Sig. Andreotti will be asked to try to form a new government, but if it is anything but certain that he will succeed. Negotiations will be very difficult, with the distinct possibility that all permutations will fail, leaving no alternative to early elections which few politicians want.

Soundings are already being taken among the parties. But the basic position of the Communists, demanding direct entry into government, and of

the Christian Democrats, who refused this, are so far apart that it will take a particularly ingenious solution, even by Italian standards, to bridge the gap.

Among ideas being canvassed are the appointment of "technocrats" or other figures agreeable to the Communists and ministers, the inclusion in government of some of the smaller "lay" parties, or even an "institutional" government headed by Sig. Amintore Fanfani, President of the Senate, on a caretaker basis until key party congresses and the European elections have been held.

Business confidence buoyant in W. Germany

BUSINESS confidence in West Germany remained at a high level in December, despite the steel strike and a slight slowing down in new orders, according to the latest monthly survey of companies by the IFO Institute.

Adrian Dicks reports from Bonn.

The IFO survey, widely regarded as one of the most accurate indicators of the West German economy, once again reveals the majority of companies to be optimistic about the next six months.

Average order books rose to three months' work, although many companies have also announced plans to raise production. As a result of this buoyancy, the survey shows a slightly higher level of industrial prices in the next three months.

Mexico 'mistake'

Mexico will probably be forced to reduce its oil production unless it can sell the natural gas with which its vast oil reserves are mixed, according to a U.S. Library of Congress study. AP reports from Washington. Senator Edward Kennedy said the study underscores his belief that the Energy Department made a serious mistake in refusing to buy Mexican natural gas at world market prices.

President tipped

The Ruling National Liberation Front (FLN) opened a four-day congress at the weekend to name a successor to the late President Houari Boumediene who died on December 27. AP reports from Algiers. Widely tipped as the compromise choice was Colonel Benjedid Chadli, 49, chief of staff of the army.

Spy captured

MILITARY intelligence agents have captured an East German spy who was working in the West German army's main supply office in Cologne. Reuter reports from Bonn. Copies of confidential military documents and special photographic equipment were reported to have been found in the spy's flat.

Guerrillas unite

THE TWO main guerrilla groups fighting in the Ethiopian province of Eritrea, the EPLF and the ELF announced yesterday they were joining forces. The Sudan News Agency (SUNA) reported, quoted by Reuter, Kenyan President Daniel Arap Moi goes to Ethiopia today for talks about military co-operation and Somali intentions in the Horn of Africa.

Polish scrutiny

POLAND has agreed to permit Western banks to monitor its economic policies as part of an effort to obtain a major new loan, according to US bankers. AP reports from New York. Poland needs the loan to repay some of its \$15bn debts to the West.

Sanctions inquiry

THE U.S. State Department said yesterday that it was confident a new investigation of oil firms' activities in South Africa will determine whether they are supplying Rhodesia in violation of United Nations sanctions. Reuter reports from Washington. The Treasury Department was studying ways to gain the co-operation of oil companies.

Cereals record

WORLD cereals production rose to 1.43bn tonnes in 1978, 87m tonnes above 1977's record level, according to estimates by the United Nations Food and Agriculture Organisation issued yesterday. John Edwards, Commodities Editor, reports.

Stocks of cereals are forecast to rise by 15 per cent to 203m tonnes.

NELSON ROCKEFELLER

The man who never wanted to be just a Vice President

BY JUREK MARTIN, U.S. EDITOR IN WASHINGTON

LIKE Hubert Humphrey, who died just over a year ago, Nelson Rockefeller is being remembered here as the man who never attained the office he so desperately wanted and which he might have filled with distinction—that of President of the United States. "I never wanted to be Vice-President of anything," the former Vice-President who succumbed to a heart attack on Friday night, once said in one of his regular candid comments.

But, as with Senator Humphrey, this is an assessment which vastly understates the significance of a remarkable and often unorthodox career in Government service spanning nearly 40 years. Indeed, although the public offices he held were impressive enough—Roosevelt's Latin America expert at the State Department, Eisenhower's Under Secretary of Health, Education and Welfare, four-term Governor of New York state, and Vice-President under Gerald Ford—it was more what Rockefeller stood for, or, often mistakenly, was perceived to stand for, that left such an indelible mark on his times.

His name is the symbol of a particular brand of progressive Republican Party politics, exemplified by a strong commitment to civil and human rights and a belief in the efficacy of government. On all three occasions that he ran for his party's presidential nomination before the 1960, 1964 and 1968 elections and again when President Ford dropped him from the ticket in 1976, he was frustrated because conservative Republicans held a deep mistrust, and in some cases outright hatred, for the positions he took.

Many of his critics, from both sides of the political fence, believed that his reputation for liberalism was unjustified. In particular, they pointed to the record of his later years as Governor of New York, especially to his handling of the Attica prison riot in 1971 when 41 inmates were killed, as proof that he had changed his spots.

But there were plenty of instances when Nelson Rockefeller stood up for his beliefs. In 1960, when the "Fifth Avenue compact" with then candidate Richard Nixon gave the Republican Party platform a more "humanitarian" shape in 1964, when he endorsed the vilification of the Goldwater convention in San Francisco to argue the cause of civil rights; and again in 1972 when he vetoed a



Nelson Rockefeller

bill that would have overturned the liberal New York abortion laws.

His greatest monument as a public servant is undoubtedly his 18 years as New York's governor. Though he defeated the incumbent, Averell Harriman, on a tight money, conservative plank, he subsequently spent and borrowed freely to create what he saw as the necessary state infrastructure in highways, schools, hospitals and social services fit for what was the biggest state in the union in the latter half of the 20th century.

Nelson Rockefeller was a notable patron, both of the arts and of rising stars (such as Henry Kissinger). Since his retirement, he had devoted much of his time to the controversial task of commercialising his own extensive private art collection through the sale of expensive reproductions. At the time of his death, his personal fortune was put at about \$200m.

His death at 70 leaves only two of the five grandsons of the late John D. Rockefeller alive—David, head of Chase Manhattan Bank, and Laurence, the noted philanthropist and conservationist. The family's political name, however, is being carried on by Nelson's nephew, Jay Rockefeller, the Democratic Governor of West Virginia.

But in the national Republican Party, now consumed with debate by various shades of conservatism, there seems no-one fit and willing to carry the banner of the Rockefeller tradition.

Prayers, not politics, Pope tells priests

BY WILLIAM CHISLETT IN MEXICO

POPE JOHN PAUL II has criticised progressive clergymen for "substituting actions for prayers" and adopting positions over social and political issues.

After inaugurating the Latin American Bishops' Conference in the basilica of Our Lady of Guadalupe in Mexico City, the Pope said that the church needed to take a "correct" and necessary step forward from the last conference in 1968.

To the disappointment of the progressive wing of the church, the Pope did not devote much time in his sermon to the miserable political and economic situation in many Latin American countries.

GENERAL MEETING OF SHAREHOLDERS CANCELLED

Based on notices of participation in the General Meeting of shareholders it is clear that the Board of Directors' proposal is supported by a majority but that no qualified two-thirds majority of the shares that would be represented at the meeting can be expected.

The Board has therefore decided to cancel the meeting.

The Board will in the near future submit proposals for an increase of the company's risk capital.

Göthenburg, 26th January, 1979.

VOLVO

LOCAL AUTHORITY BOND TABLE

Authority (telephone number in parentheses)	Annual interest gross rate	Minimum of interest able to buy bond	Life Year
Barnsley Metro. (0226 202323)	12	1 year	350 37
Birmingham (0222 25011)	12	1 year	500 52
Exeter (0392 77888)	12	1 year	500 67
Knowsley (051 545 8885)	12	1 year	1,000 6-10
Leeds (0113 244191)	12	1 year	1,000 37
Horsfall (0403 84191)	12	1 year	1,000 8-10
Poole (0203 5151)	11	1 year	500 23
Poole (0203 5151)	12	1 year	500 5
Poole (0203 5151)	12	1 year	500 67
Reading (0734 559911)	12	1 year	1,000 57
Redbridge (0178 3020)	12	1 year	300 45
Salford (061 794 4711)	12	1 year	1,000 47
Sefton (051 922 4040)	12	1 year	2,000 54
Sefton (051 922 4040)	12	1 year	2,000 57
Wrexham (0952 505051)	12	1 year	1,000 510

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LEGAL NOTICES

No. 00188 of 1978
In the HIGH COURT OF JUSTICE
Chancery Division Companies Court. In
the Matter of RAISBURY LIMITED and in
the Matter of THE COMPANIES ACT, 1948.

NOTICE IS HEREBY GIVEN, that a Petition for the Winding up of the above-named Company by the High Court of Justice was on the 19th day of January, 1979, presented to the said Court by HENRY L. LIMITED whose registered office is situate at Albany House, Albion Road, London, N.W.1. Motor Dealers and Distributors, and that the said Petition is directed to be heard before the Court sitting at the Royal Courts of Justice, Strand, London WC2A 2LS, on the 19th day of February, 1979, and any creditor or contributory of the said Company desirous of supporting or opposing the making of an Order on the said Petition may appear at the time of hearing, in person or by his counsel, in accordance with a copy of the said Petition, and a copy of the same will be given to him or his solicitor, or to his agent, or to his creditor or contributory of the said Company requiring such copy on payment of the regulated charge for the same.

BRADY & WALLER,
2/3, Hind Court,
Fleet Street, EC4A 3DS.
Tel: 01-583 8511.
Solicitors for the Petitioner.

NOTE.—Any person who intends to appear on the hearing of the said Petition must serve on or send by post to, the above-named notice, the writing of his intention so to do. The notice must state the name and address of the person, or if a firm or partnership, the name and address of the firm or partnership, and must be signed by the person or firm or his or their solicitor (if any) and must be served, or if posted must be sent by post in sufficient time to reach the above-named not later than four o'clock in the afternoon of the 16th day of February, 1979.

IN THE MATTER OF
THE COMPANIES ACT, 1948
AND THE MATTER OF
WILLIAMS HARVEY & CO. LTD.
(in Liquidation)

NOTICE IS HEREBY GIVEN pursuant to Section 258 of the Companies Act, 1948, that a General Meeting of the Members of the above-named Company will be held at the office of the liquidator, 2nd Floor, Parkgate House, Parkgate Street, Liverpool, L1 8SD, on the 20th January, 1979, at 12.30 p.m. for the purpose of receiving an account of the Liquidator's Acts and Deeds and of the conduct of the Winding-up to date.

Dated this 9th day of January, 1979.
K. R. CORK, Liquidator.

PUBLIC NOTICES

LONDON BOROUGH OF CAMDEN
VARIABLE RATE REDEEMABLE
STOCK 1983

For the six months from 27th January 1979 to 27th July, 1979 the interest rate on the above Stock will be 11.4% per annum.

I. CLIFTON & SONS
Limited

Smallford Works, Smallford Lane, St. Albans

Would any customer of the above named Company (now part of the Austin Hall Group) who purchased Expandable/Classroom buildings over the period 1st June, 1970, to 31st December, 1971, please contact the following as soon as possible.

Mr. J. H. Key,
Austin Hall Limited,
Grosvenor Works,
Leeds Road,
Huddersfield HD2 1YR

OUT TODAY
Choice in European Monetary Union
Ninth Wincent Lecture 80p

The common currency should not be substituted suddenly but gradually. The speed and pattern of the unification process should not be determined by governments: it could and should be left to the market.

Roland Vaubel
Visiting Professor,
Erasmus University.
Institute of Economic Affairs,
2, Lord North Street,
London, SW1P 3LB.
FT.2

دكتور جعفر العزلي

WORLD TRADE NEWS

Year's delay but more cash for Ursus tractor plant

BY CHRISTOPHER BOBINSKI IN WARSAW

THE POLISH authorities have made drastic changes in production plans and are to increase investment outlays at the Ursus tractor plant near Warsaw. The plant is being revitalised with the help of Massey Ferguson Perkins at a cost of over \$600m.

Government decisions taken earlier this month and approved by the Communist Party Politburo last week mean that there will be a year's delay in bringing production of tractors built under licence from Massey Ferguson on stream at Ursus.

The project was signed in September 1974 and foresees sales of a part of the plant's output through the Massey Ferguson distribution network.

Work at the project has now reached the half-way stage. This year's production figure for tractors produced under MFP licence was fixed in March 1977

at 32,000 but according to the Polish Ministry of Heavy and Agricultural Machinery this target has now been reset at "at least 3,000." An unspecified number of spare parts for Massey Ferguson are also to be produced this year. This means that the final production figure of 75,000 tractors built under licence will not be reached before 1982 with production of around 30,000 units now planned for 1980 and 55,000 for 1981.

Production of the present range of Ursus tractors will be run down from the present annual production figure of 60,000 to 40,000 in 1982 leaving a total annual output of 115,000 tractors (including M-F models) in that year. Massey Ferguson Perkins' 30HP and 35HP tractors were assembled on a training assembly line in 1978 from sub assemblies imported from the UK with 13 per cent of the parts made in Poland.

The Polish authorities have also underlined the project's top priority status which should strengthen the Ministry's hand in competing for materials which are at present in short supply. The Government has further agreed to the Ministry's request that additional resources over the amount assigned to the project in the 1979 plan be spent on construction work at the Ursus factory. This, the Ministry says, should allow machinery and equipment already delivered and the \$80m or so worth of plant due to arrive this year to be installed.

Over Zlotys 10bn are to be spent on the Ursus project this year and around Zlotys 7bn (\$210m at the official rate of exchange) of that are to go on purchases of equipment in the West. From 40 to 50 per cent of the orders, the Ministry says, are to be placed in the UK.

UK takes own line on EEC textile accord

By Rhys David

BRITAIN is taking an independent line in the controversy on outward processing in an agreement on textile imports recently negotiated by the EEC Commission with Portugal in Lisbon.

The three-year agreement allows Portugal further growth in its exports of certain sensitive products during 1979, but brings in tighter restrictions in 1980-81, which will put Portugal on the same basis as other leading low-cost exporters.

The EEC members, apart from Britain, are allowing Portugal separate quotas for outward processed goods—fabrics exported from one country to another for conversion into garments and subsequent re-export.

This practice has been growing in the richer EEC countries, such as West Germany, where high wage costs have begun to make such labour-intensive businesses as clothing manufacture uneconomic. Satellite operations have, as a result, been developed in Yugoslavia, East Germany and elsewhere to turn West German-made fabrics into garments.

UK companies have also been developing outward processing arrangements in several countries, including Portugal, but the procedure has been strongly attacked in recent months by textile trade unions, which fear that jobs will be lost in the clothing industry.

S. Korea boosts output of key export industries

SEOUL — The South Korean Government has designated 10 strategic export industries whose present production capacities will be increased about three-fold on average by 1986, Commerce Industry Ministry officials said.

South Korea would then emerge as the world's number one textile exporter with \$10bn worth of annual exports, compared with last year's \$4bn.

and number five in ceramics with \$500m of exports against \$61m in 1978, they said. The country's cement production capacity would be sixth largest in the world in 1986 with 40m tonnes annually against the present 16m tonnes, they added.

Present motor production capacity of 200,000 units will be expanded to 2m units a year by 1986, ranking ninth in the world. Reuter

Key support for Geneva agreements

By David Buchan in Washington A KEY farm lobby has swung its support behind the trade agreements negotiated by the Carter Administration in Geneva, thereby enhancing the chances for approval in Congress.

The American Farm Bureau (AFB), one of the big three U.S. farmers' groups, announced its backing last week at a two-day conference called by the U.S. Chamber of Commerce, which was told by Mr. Robert Strauss, the President's top trade negotiator, that the Geneva accords would lower barriers on \$3bn a year of U.S. farm exports. This included concessions covering up to \$1.5bn of exports to Japan and \$700m to the European Community.

Enlisting the support of the AFB is politically important because the Bureau draws much of its membership from the largely Republican mid-west part of the country.

At the same time, prospects for a smaller U.S. trade deficit this year should help stem protectionist pressures, Mr. Strauss' officials feel.

The major irritant continues to be the huge trade shortfall with Japan—\$12bn in 1978—and while Mr. Strauss last week told Senators that exports to Japan now appeared to be picking up, he also made it clear the Carter administration had little objection to Congress "keeping the heat on" the Tokyo Government by studying possible unilateral measures on Japanese imports.

Though the U.S. and the EEC are still in dispute on paper and chemical tariffs, U.S. officials regard the lack of any broad understanding between the Community countries and Japan on industrial trade as the most serious omission.

The authors also assume that scrapping will continue at a high level, and that current efforts to produce scrap and build schemes will have some success in stimulating even higher demolition levels.

The slightly declining trend in most of the markets this year makes this a different but interesting time to consider longer term forecasts of recovery.

Last week Mr. Gordon Bayley's annual tanker review was speaking confidently of recovery for most classes of oil tanker by 1981-82.

Much the same general conclusion is reached in another trusted annual report, that of Terminal Operators. This examines seaborne trade overall and concludes that by 1981 the supply of cargoes measured in tonne-miles will be equal to the supply of ship capacity.

The report assumes world sea-borne trade growth of 6 per cent per annum in 1979 and 1980, with the increase slightly greater for tankers than for dry bulk and general cargo movements. This forecast, the report acknowledges, depends upon successful avoidance of any economic deceleration this year.

Terminal Operators modifies the simple extrapolations of supply and demand by feeding into its calculations assumptions about improvements in the productivity of ships (less slow steaming to saving fuel and fewer part cargoes, for example). It works on the basis that productivity will return to the levels achieved in the stronger markets of 1972-73.

ANGLO-MEXICAN TRADE

Oil wealth provides new impetus

BY HUGH O'SHAUGHNESSY

"WHAT WE want to do is persuade exporters in Britain, particularly the big exporters, to raise Mexico quite a few notches on their list of priorities. I think we're beginning to succeed."

The senior official in Whitehall was confident that British trade relations with Mexico were heading for the breakthrough that has often eluded Britain with its relations with other countries of Latin America over the past few years. Mexico's new found oil wealth would be the key.

In addition President José López Portillo, who is expected

to visit London towards the end of the year, has warned that he will not allow his country to make any more money out of oil than can expeditiously be absorbed into the country. In the face of Washington's euphoria that their neighbour has suddenly found so much oil at a time when the situation in the Middle East is going from bad to worse, López Portillo has reminded the U.S. Government that Mexico's resources are for Mexico's benefit rather than U.S. convenience.

In this situation Britain has

some strong cards to play. Like Mexico, Britain is a major oil exporter outside OPEC and shares Mexico's desire to make the most of its natural resources. Despite the fact that Britain severed relations with Mexico for a few years in 1958

—when the Mexican Government nationalised the Shell

oil company PEMEX pushes towards 8m or

larger quantities as counterpart.

The Mexicans however have indicated that they do not see international trade as a barrier process and have said that they intend to buy their imports from the buyer who offers the most advantageous terms, whether he buys Mexican oil or not. The Mexican Government, unlike the governments of other Third World countries is sufficiently well endowed with negotiators to be able to make the most of its position in any international trade negotiations.

The great size and scope of some of the schemes that British and Mexican business men are discussing, ranging as they do from the enrichment by Britain of Mexican uranium to the possible construction by British shipbuilding companies of shipyards on Mexico's Pacific coast, mean that negotiations will be long and complicated. There are hopes however that some concrete plans will be ready for signature by the time President López Portillo arrives in London later this year.

Meanwhile having rested up after his own visit to Japan and China at the end of last year the Mexican leader is hard at work receiving the stream of visitors who are beating a path to his door, one day the Pope, next President Carter, then M. Giscard d'Estaing. The protocol department of the Mexican Foreign Ministry was never harder worked: Mexico has never been courted harder.

SHIPPING REPORT

Iran troubles continue to affect oil trade

BY IAN HARGREAVES, SHIPPING CORRESPONDENT

OIL TRADES outside the Middle East continued buoyant last week as a result of the supply problems in Iran, but in most other sectors shipping freights had a dull week.

The slightly declining trend in most of the markets this year makes this a different but interesting time to consider longer term forecasts of recovery.

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The authors also assume that scrapping will continue at a high level, and that current efforts to produce scrap and build schemes will have some success in stimulating even higher demolition levels.

The report warns, however, that the projection of balanced supply and demand in 1981 does not presage boom conditions. It does not preclude boom conditions in that year. Shipowners, the report argues, will soon start to anticipate the improvement by ordering new ships and thus delay the recovery to some extent. Continued expansion of developing country fleets could further extend this delay. This is a cheering note for ship-builders. Terminal Operators believes that the current rate of ordering of 13m dwt a year

represents the bottom of the shipbuilding trough.

Meanwhile in the markets last week the busiest spots were the major loading areas outside the Gulf. A 120,000 dwt tanker took 5,115,000-ton cargo in the Mediterranean for discharge in the U.S. Gulf at the impressive rate of 10,000dwt/hour. Rates were also firm or improving in West Africa and the Caribbean.

In the grain markets rates continued to decline slowly. Raw materials are doing slightly better with fairly stable rates for Atlantic coal business and in the ore trades.

A review of the shipping market to 1981: Terminal Operators, Roddick House, Middlesex Street, London E1. TEL: (01) 587 (overseas).

H MANUFACTURERS HANOVER CORPORATION & Subsidiaries

Consolidated Statement of Condition, December 31, 1978

ASSETS

Cash and Due from Banks \$ 8,087,619,000

Interest Bearing Deposits with Banks 3,678,769,000

Federal Funds Sold and Securities Purchased under Agreements to Resell 263,800,000

Investment Securities 2,599,852,000

(Market Value of \$2,528,660,000) 2,599,852,000

Trading Account Securities 118,551,000

(Market Value of \$118,556,000) 118,551,000

Loans 22,581,346,000

Lease Financing Receivables 1,264,002,000

Total Loans (Net of Unearned Discount of \$426,009,000) 23,645,348,000

Less: Reserve for Possible Loan Losses (195,120,000)

Net Loans 23,449,228,000

Premises and Equipment 189,716,000

Customers' Liability on Acceptances 1,464,594,000

Accrued Interest Receivable 431,019,000

Other Assets 921,701,000

Total \$40,605,849,000

LIABILITIES

Demand Deposits \$11,921,319,000

Savings Deposits 1,384,507,000

Other Time Deposits 8,670,135,000

Deposits in Foreign Offices 12,432,919,000

Total Deposits 32,408,880,000

Federal Funds Purchased and Securities Sold under Agreements to Repurchase 1,548,515,000

Short-Term Borrowings 1,944,613,000

Acceptances 1,509,010,000

Accrued Taxes and Other Expenses 695,384,000

Other Liabilities 437,987,000

Long-Term Debt 660,415,000

Total Liabilities 39,204,803,000

SHAREHOLDERS' EQUITY

Preferred Stock (without par value) Preferred Stock (without par value) 244,716,000

Authorized—10,000,000 shares 424,519,000

Outstanding—13,947 shares 731,114,000

Common Stock (par value \$7.50) Undivided Profits 1,401,046,000

Authorized—40,000,000 shares Total \$40,605,849,000

Outstanding—32,628,755 shares Incorporated with Limited Liability in U.S.A.

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UK NEWS

Underlying reserves level looks stable

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE RELATIVE firmness of sterling in foreign exchange markets in spite of Britain's industrial troubles is likely to result in little change in the underlying level of the official reserves this month.

The overall total will anyway be boosted by new public borrowing overseas and by an allocation of Special Drawing Rights, the International Monetary Fund's currency unit.

Consequently the net reserves figure, to be published on Friday, may show an increase compared with the total of \$15.69bn at the end of December.

The exchange rate has fallen slightly in the past month after rising sharply in December.

However, markets have been thin and Bank of England intervention to check the decline is

believed to have been limited, mostly in the middle of the month.

No couple of days there may have been intervention to hold down the rate.

Sterling's firmness in the face of the UK's labour troubles may have surprised the authorities although it may be partly explained by the market's continuing doubts about the dollar and by tight domestic monetary control in the UK.

The Government has thus, so far, avoided the possible dilemma resulting from its policy of trying to maintain the broad stability of sterling against the currencies of the UK's main trading partners.

The Special Drawing Right allocation will add \$370m to the reserves. It is the first of three

equal annual allocations agreed by the IMF at its annual meeting last September to increase the liquidity of the international monetary system. Special Drawing Rights are allocated on the basis of member countries' quotas with the fund.

Inflows associated with new foreign borrowing are also likely, notably part of the proceeds of a \$250m British Gas Corporation issue in New York. That is unlikely to be offset by significant repayment of overseas debt.

Over this year as a whole, however, the UK is to repay \$22bn of its overseas borrowings, apart from any payments before the due dates. The Government is anyway committed to a steady annual reduction in total overseas debt outstanding.

Savings value 'halved'

BY ERIC SHORT

THE REAL value of savings has been halved over the past nine years according to the Antony Gibbs Financial services savings index, published today.

This index compares pre-tax earnings with the gross returns from the life savings of a retired couple. Its starting date is January 1970, with an investment of £23,986 in a portfolio of equities, fixed-interest stocks and deposit accounts yielding £1,333 per annum, the same as average earnings.

The index shows that over the last nine years, average earnings before tax have soared to £4,545, just outpacing the rise in the cost of living. But the income from this investment has risen to a gross value of only £2,158. Thus the index of only 46.6 in August, 1978. But over 1978 as a whole, it fell by one point from 48.5 in January, 1978.

Prices plan attacked by CBI

By David Churchill

GOVERNMENT PLANS to strengthen the Price Commission, due to be debated by the Commons today, have been sharply criticised by the Confederation of British Industry. In a confidential background document prepared for members, the CBI says abolition of the safeguard regulations—which guarantee a minimum level of profit for companies undergoing investigation by the Price Commission—is not justified. The document details industry's specific concern with the proposals and suggests that abolishing the safeguards would be "harmful to business confidence and hence the prospect for increased investment, more jobs and higher output."

In addition, the document suggests that Government proposals "call into question the sincerity of Government support for the objects of the Industrial Strategy."

The move to abolish safeguards has particularly angered the CBI since it was largely as a result of its lobbying that the safeguard regulations were brought in.

Islander aircraft group sold

By Lynton McLain

THE FORMAL contract for the takeover of the assets of Britten-Norman, the Isle of Wight aircraft company, by Pilatus Aircraft of Switzerland has been signed.

Britten-Norman, which makes the Islander and Trislander, went into liquidation last year. The receiver agreed with Pilatus in July.

Through a British subsidiary, Pilatus Britten-Norman, Pilatus will acquire the assets of the former British company, including the Bembridge factory, production equipment for the Islander and Trislander, and all stocks and spares.

Pilatus will also acquire exclusive production and marketing rights for all Britten-Norman products and new agreements for manufacture of parts.

Licences for building Islanders are expected to be granted to overseas manufacturers. More than 900 of the company's aircraft are operating in 118 countries.

Short Brothers, the State-owned Ulster aircraft company, is seeking a licence from Piper Aircraft, of the U.S., to manufacture the Tomahawk two-seat trainer in Belfast.

Brokers think bank profit increases will average 15%

BY MICHAEL LAFFERTY

THE 1978 pre-tax profits of the "Big Four" London clearing banks will be 15 per cent higher than last year. This is the average of seven forecasts by leading stockbroking firms.

Profit growth is expected to vary considerably between individual banks. The best performance, with an average forecast increase of 27 per cent, is National Westminster, where Laing and Crickshank's forecast is almost 8 per cent higher than the average.

Most brokers seem to expect that 1979 will show Big Four pre-tax profits up between 20 and 30 per cent.

According to Shepherds and Chase's prospects for domestic banking in 1979, particularly in the first half, remain excellent, mainly due to a further sharp increase in average base rates.

"This is likely to average 12 per cent or more in the first half of 1979, as any extension of the present industrial problems could lead to a further increase in interest rates."

This firm reckons that the only real problem on the immediate horizon for the clearers is that bank staffs may demand a substantial pay increase in July.

"This may be hard to resist, as bank staffs have fallen behind over the last three years or so, and bank profits will be obscured and rising."

THE BIG FOUR BANKS BROKERS' 1978 PROFITS FORECASTS

	Total	Barclays	Lloyds	Midland	Nat/West.
Laing & Crickshank	1,036	358	180	217	281
Sheppards & Chase	1,020	369	180	215	245
L. Messel	981	335	174	210	262
Hosey Govett	977	330	174	211	262
W. Greenwell	972	344	166	214	248
Capel-Cure Myers	958	330	168	202	248
Wood Mackenzie	949	331	171	198	249
Average	948	341	173	209	261
% increase on 1977	+15	+27	+4	+8	+15

Government 'placed to defend economy'

BY OUR ECONOMICS CORRESPONDENT

THE GOVERNMENT is in a relatively good initial defensive position to face the financial and economic uncertainties produced by current inflationary pressures, according to Dr. David Lomax, economic adviser at National Westminster Bank.

In his monthly economic outlook, published this morning, Dr. Lomax notes that real short-term interest rates are as high as 5 per cent and highlights the current control on monetary growth.

But he warns: "If inflationary pressures develop as feared, the necessary monetary control would require the continuation of high real interest rates, with the risk of crowding the private sector out of the financial markets."

Moreover, there would probably be a wide dispersion of earnings growth about the average, as employees with weaker bargaining power were unable to match the sizeable gains elsewhere."

He also discusses the Government's large overseas borrowing programme and the associated need to retain the confidence of the various markets which the UK has deliberately cultivated in recent years.

Further information on the Texas-London service can be obtained from Emery Air Freight, Ashford House, 41-45 Church Road, Ashford, Middlesex.

EVEN IF the proposed European Monetary System comes into force, the prospects of a lasting and successful monetary union for a United Western Europe remain as distant as ever, according to Lord Robbins.

In his introduction to the ninth Wincott Memorial Lecture, published today by the Institute of Economic Affairs, Lord Robbins said that a common market needs common monetary arrangements.

He said: "It was doubtless recognition of the danger to the

Counties likely to raise rates 20%

BY PAUL TAYLOR

RATEPAYERS are likely to pay an extra 20 per cent or more for county council services in England and Wales in 1979/80 if provisional figures prepared by some County Hall treasurers become the norm.

Infows associated with new foreign borrowing are also likely, notably part of the proceeds of a \$250m British Gas Corporation issue in New York.

That is unlikely to be offset by tight domestic monetary control in the UK.

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The key executives for Immos Corporation, U.S. division of the company, have been recruited. Dr. Richard Petz, Immos' president, said they were some of the top men in the industry.

Immos Corporation has established its corporate headquarters in Colorado Springs, near Denver, Colorado, where it will set up research, development and pilot production plant.

Professor Ian Barron, managing director of Immos (UK) says that he has received "several hundred" applications for 50

Inmos micro-chip pilot plant backed by NEB

BY JOHN LLOYD

INMOS, the micro-chip company backed by the National Enterprise Board, will begin pilot production of its first devices by the end of the year in the U.S.

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jobs at the UK research centre in Bristol.

The Colorado Springs plant will employ 750-1,000 in the next five years, while the Bristol technology centre is expected to reach 500.

Much initial design will be at Colorado Springs, where research will centre particularly on development of memory devices capable of storing large amounts of information.

Top-notch' team

Immos has been careful not to disclose the precise nature of its research, but it is expected that its first memory devices will be of the type now known as the 64K RAM, a random access memory which can store 64,000 "bytes" or units.

The design team may try to leap over this device and to introduce an even more advanced product.

Mr. Petz, managing director of Immos (UK), says that he has employed three "top-notch" designers, "but we don't want to broadcast who they are."

Mr. Petz said that Immos had conducted similar surveys a year ago and believes the situation has deteriorated further since then.

Total local authority expenditure in the first two years, he says, amounted to £3.6m, of which £2.5m represented administrative costs.

He points out that some English local authorities have not purchased any land under the Act in two years and that the Act is in two years and that the scheme remains virtually unused in Scotland. Only in Wales, he claims, where the Land Authority has been acting "in a much more sensible and effective way," and achieved more than all the local councils in England and Wales put together, has the acquisition and sale programme been effective.

Scania-Bussar, the group's bus subsidiary, ended a contract with Metro-Cammell-Weyman, Birmingham coachbuilders, last spring and since has not been active in the UK.

Scania and Metro-Cammell-Weyman had co-operated since the early 1970s in producing the Metro-Scania integral construction single-decker.

The chassis will be launched in the UK in 1980, though the operational restructuring starts this April.

The after-sales and parts operation will be handled by Scania's Scania (Great Britain) subsidiary, which has operated for more than 10 years handling sale of trucks. Last year it delivered a record 1,400 plus trucks in this country.

The body was made and fitted by Metro-Cammell-Weyman, while the engine, transmission and axles were supplied by Scania-Bussar.

A double-deck version was produced. About 800 buses were sold to UK bus operators by the partnership between 1971 and early 1978, with sales reaching 160 a year at the end of that period.

Scania-Bussar hoped to win a "reasonable share" of the UK bus market. Initially it wants to regain the delivery figure of 160 units a year, which it achieved with Metro-Cammell-Weyman.

Mr. Gunnar Edwall, Scania-Bussar's managing director, said: "We have every chance in the UK, not to conquer it but to give customers an alternative. It is well-known that we have a good product. Leyland is a respected competitor. We are simply providing a choice."

W. Alexander (Coach Builders) and Sons of Scotland and with Northern Counties of Wigton.

It says that one major bus operator is interested in the 112-double-decker bus, with a chassis designed for incorporation in integral bodies.

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Community
Land Ad
a waste
of time

Engineering industry fears long-term harm

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

expressed by the engineering industry about the effects of the road haulage dispute on exports and the consequent damage to their financial position.

Most of the industry exports much of its output. Regular payment is essential for cash flow.

But more and more companies find either that they cannot get their goods into the docks or that goods are not moved from the docks.

The industry's many smaller companies are generally less able than large concerns to wait for payment, and may have more difficulty persuading their bankers to take a tolerant view.

A joint statement yesterday from the Engineering Employers' Federation and the Engineering Industries Association, which together represent 10,000 companies and 2.5m employees, said: "The inconvenience, disruption and even hardship now being felt are not the industry's main concern. Much greater anxiety is felt about the industry's medium and long-term prospects."

Interrupted cash flows and lost markets, particularly overseas, will mean less employment, less investment and in some cases bankruptcy. Such effects are likely to be irreversible.

Companies covered by the Export Credits Guarantee Department will get no help apparently, as ECGD terms do not cover non-delivery in this country.

In the home market, much of the industry's production is in components for other industries. Closures in the motor industry have started to affect suppliers.

Lucas Industries and GKN expect difficulties to mount next week.

To get materials in and finished goods out, some companies are moving goods at night and at weekends.

Lay-offs at the end of last week were estimated to total only 20,000, according to the employers' federation. Short-time working is widespread, but the federation says it cannot quantify it because many employers are not sure how they stand as regards the guaranteed working week.

Lay-offs at the end of last week where companies, unable to get certain materials or components, are producing items for which they have materials, putting them into stock rather than producing against orders.

Of long-term concern to the industry is the harm being done to its export image where companies such as Volvo fail to function properly for lack of supplies from this country. Salesmen report that overseas customers are running out of patience.

Obvious reasons

Margaret Hughes writes: Since seven-tenths of British exports, £24.8bn by value last year, are transported by sea the immediate effects of the strike on trade are obvious.

However, the long-term effects are perhaps more damaging, since the delays will inevitably revive UK exporters' poor reputation for poor delivery dates: a reputation they were just beginning to lose.

Mr. John Smith, Trade Secretary, confirmed last week that delays to export deliveries are

increasingly difficult to make ends meet.

Moreover, he fears that if the low paid do not fight hard now for a better deal, inflationary pay settlements elsewhere will make the going even harder for those who achieve only a 5 per cent increase this year.

Mr. Perry is one of the 1.5m public service workers involved in the co-ordinated trade union campaign of industrial action over low pay.

A town hall cleaner and porter in Shoreditch, in the East End of London, he had never been on strike before last week.

"Salt of the earth, is Joe," a fellow member of the National Union of Public Employees called him. "Straight up, straight down. He's not militant, just one of us."

Mr. Perry does not admit to any politics. He joined the union only when he took the job at the town hall.

He has wholeheartedly joined the council workers' picket line because, he says, with a wife and three children aged 12, nine and four, he is finding it increasingly difficult to make ends meet.

Certificates of origin applications fall by a quarter in the first three weeks of this month compared with the same period of December. The London Chamber has in the past two weeks received 10 applications for Force Majeure Certificates. That compares with five issued in the whole of last year.

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increasingly difficult to make ends meet.

Moreover, he fears that if the low paid do not fight hard now for a better deal, inflationary pay settlements elsewhere will make the going even harder for those who achieve only a 5 per cent increase this year.

Mr. Perry is one of the 1.5m public service workers involved in the co-ordinated trade union campaign of industrial action over low pay.

A town hall cleaner and porter in Shoreditch, in the East End of London, he had never been on strike before last week.

"Salt of the earth, is Joe," a fellow member of the National Union of Public Employees called him. "Straight up, straight down. He's not militant, just one of us."

Mr. Perry does not admit to any politics. He joined the union only when he took the job at the town hall.

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So he regularly works 50 hours a week, including evenings, and on Saturdays when he can, to raise his total take-home pay to £52, on average. With child benefit, he net the total family income at £57.

Does he qualify for social security benefits? "I don't know. I don't hold with that sort of thing. If an able-bodied man working 50 hours a week can't support his family, he may as well give up the ghost."

The Perry family indulges in few luxuries. They have not been away on holiday for seven years and the strike has ended their hopes for a week this year in a holiday camp on the Isle of Wight.

They do not smoke, and the only drink in the house is half a bottle of sherry and a bottle of port, both left over from Christmas.

The family has one outing a week: either a trip to Mr. Perry's parents or a night in the social club on their council estate, where Mr. Perry likes a couple of beers. He never goes to the pub.

He manages to keep a car:

a 12-year-old Triumph 2000 which, being a bit of a mechanic, he maintains. He believes it important to be able to take the children to the seaside occasionally and he uses it to go to work.

The other "luxury" is a telephone: the Perry's want to be able to call a doctor if the children need one.

The family television is black and white. The Perrys say that they have to watch every penny. Mr. Perry knows down to the last pound what the weekly family expenditure is, and during the winter when heating costs are high there is nothing to spare.

Rent for a council flat with three bedrooms (one a box room) is £14.90 a week. Spending on food, plus a £2.30 weekly milk bill and £2.50 a week for the two older children's school lunches, averages £20 a week. Mr. Perry eats lunch at home.

In winter, gas works out at £11.50 a week and electricity at £4.50. The telephone costs the family between £10 and £11 a quarter, mostly in rental.

Adding another £2.40 a week for petrol, the total, excluding clothes, prescription charges or anything extra, comes to £61.10 a week.

Mrs. Irene Perry, who feels that she cannot go out to work until the youngest child is a bit older, concedes that the total household expenditure is more than the total income, but says that she manages most of the time "with a bit of juggling" to avoid running into arrears on rent. Savings on heating in the summer help to make up the balance.

She is worried, however, about how the family will fare during the strike.

Mr. Perry is 47 and feels trapped. He had to leave school at 15 because his parents could not afford to keep him there. He went into shoemaking, but jobs in shoemaking factories are low paid.

It is too late for him to train for a skilled job so he sees no alternative to joining his colleagues and supporting the battle for a decent living standard in the future.

Bank staff set to fight longer hours

BY OUR LABOUR CORRESPONDENT

MEMBERS of the National Union of Bank Employees will be urged at a conference today to maintain opposition to the opening of domestic bank branches on Saturdays.

The union has called the special delegate conference in London to consider what it sees as threats by the English clearing banks to extend opening hours.

The executive is arguing that there should be no agreement that on extended hours or shift working until a proper negotiating structure, including national machinery, has been agreed by the clearing banks.

The executive also says there must be a "substantial premium" in pay rates, moves towards a four day week and an agreement that no employee should be compelled to work outside normal hours.

Like Mrs. Thatcher, the group favoured the idea of a voluntary code of conduct to clamp down on picketing by workers not directly involved in the dispute. They also supported her call for more secret ballots. But they fell out with her over the question of penalising workers who struck without having first voted in a secret ballot.

Three weeks ago, Mrs. Thatcher floated the idea of withholding social security bene-

Tory trades unionists caution Thatcher

BY OUR LABOUR STAFF

CONSERVATIVE trade unionists cautioned the party leadership at the weekend against rushing into legislation to control unions. At its first meeting since Mrs. Thatcher floated her new ideas for curbing union power, the Conservative trade unionists group came out firmly against secondary picketing but warned that legislation should only be introduced as a last resort.

fits from strikers unless their action had been authorised by a secret ballot.

Mr. James Prior, Conservative Employment spokesman, asked the group some time ago whether he could use this meeting to discuss his ideas for encouraging the use of secret ballots in union elections and strike votes.

Three discussions were broadened to cover all the issues raised by recent industrial disputes.

Banks expected to give strike-hit companies sympathetic treatment

BY JOHN ELLIOTT AND MICHAEL LAPPY

CLEARING BANKS are expected to give sympathetic consideration to the needs of companies facing cash flow problems as a result of the lorry drivers' strike.

This follows an approach last week to the Bank of England by Mr. Joel Barnett, Chief Secretary to the Treasury, after the Government's emergency ministerial committee had received reports that companies were running into problems.

Mr. Barnett asked the Bank to pass on to the clearing banks the Government's wish that short-term cash problems should be treated with special sensitivity.

The four main clearing banks

have now indicated that they will go along with this.

The Government's concern about the problem was voiced in the Commons on Friday by Mr. Eric Varley, Industry Secretary. It was echoed by the Confederation of British Industry's economic situation committee whose quarterly industrial trends survey will present a gloomy report when published tomorrow.

Mr. Varley and other ministers decided to help companies through the approach to the Bank of England.

It seems unlikely, however, that the Government will use its own selective financial aid schemes to ease such short-term problems, partly because it sees little prospect of a fall for some time.

Courtaulds lays off 1,000

BY LISA WOOD

COURTAULDS stopped 80 per cent of production yesterday at its acrylic fibres plant at Grimsby. More than 1,000 workers were laid off.

The company said that though the Transport and General Workers' Union had given dispensations for raw materials to pass, picket lines, distribution of finished products from the plant had been so severely restricted that storage space was exhausted.

It denied claims by unions that picketing was a scapegoat and that real

reason was small order books which had nothing to do with the lorry drivers' strike.

Courtaulds said that if it was allowed to operate its Grimsby plant "normal" it would be manufacturing to capacity.

Courtaulds closed another Grimsby plant, making viscose fibres, last week, and 250 workers were laid off. The company has more than 7,000 workers laid off.

It said that if picketing was not eased more workers would be dropped next week at fibre and packaging plants.

Opponents at Times entrenched as ever

BY ALAN PIKE, LABOUR CORRESPONDENT

LORD THOMSON of Fleet, president of the International Thomson Organisation, will arrive in Britain this week at the start-up at the company's Times Newspapers enters its third month.

He will find positions as entrenched as when he visited Britain from the company's Canadian headquarters soon after Times Newspapers management suspended all publication of The Times, The Sunday Times and the three Times supplements on November 30.

No substantial attempt has been made to break the deadlock since December 15, when Mr. Albert Booth, Employment Secretary, produced a formula that would have allowed the company and unions to negotiate on all outstanding issues leading to the closure, including new disputes procedures and the introduction of computer composition.

The negotiations have never taken place because union leaders refuse to meet the company until it withdraws dismissal notices sent to more than 3,000 employees the day after the formula was agreed with Mr. Booth.

About 1,000 employees have left and notices of the remainder will expire by March 13. Another 1,100 staff, including journalists, will continue to be paid because they have signed agreements with the company. The mass dismissals have

into the composing system enough details of advertisements to enable the company to benefit from a computerised accounting system, provided that Association members remained responsible for setting the text.

Beyond that, the Association suggests that discussion on non-NGA inputting should be shelved for an agreed period of up to five years.

It hopes that, by then, moves towards establishing one union in the printing industry may make it easier to agree.

Although a ballot this month rejected an amalgamation between the association and SLADE, the process workers' union, amalgamation talks within the industry will continue. They are likely to include the NGA and the National Society of Operative Printers, Graphical and Media Personnel, which represents tele-ad staff.

Mr. Wade accused Times Newspapers of trying to achieve "Programme for Action," a plan for the introduction of new technology in Fleet Street, which has been rejected in ballots of print union members, "through the back door."

He said: "I supported 'Programme for Action' but it was rejected by the membership and I must accept that. In my view Times Newspapers could achieve 90 per cent of what they are seeking by negotiation. But the dismissals must be lifted if negotiations are to become possible."

Amalgamation

Although common in North America, direct input from non-Association members exists in Britain only at the Nottingham Post, where the National Union of Journalists is in dispute over the dismissal of 28 of its members involved in the recent provincial journalists' strike.

Mr. Joe Wade, the Association's general secretary, said that it would be prepared to allow advertising staff to input

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Building and Civil Engineering

Townson kept busy

CONTRACTS won by William Townson and Sons, and its subsidiaries add up to over £3m.

Work is hand on several large estates devoted largely to industrial premises, and owned either by Townson Developments (Lancashire) or by a jointly owned company called Lyn Town, totals about £3m so far as actual building is concerned.

Operations are in progress in Bolton, Wythenshawe, Littleborough, Lostock, Eccles, Rochdale and Warrington.

Specialist subsidiaries are doing particularly well and Cygnet Joinery, known for its work on high quality laboratory outfitting, has taken close on £1m worth of work for some 13 clients.

Townson Housing Projects has taken awards worth about £1m both for the Bolton Metropolitan Borough and the Anchor Housing Association as well as work to the extent of just under £1m for the City of Liverpool.

Road work worth £6.9m

NEW MEMBER of the Northwest Holt group, Robert McGregor and Sons, has been awarded contracts totalling £6.9m.

A major contract (at £4m plus) has been awarded by the Gwynedd County Council Highways and Transportation Department, on behalf of the Welsh Office, for the construction of the Dolgellau bypass-on-the Cardif-Glas Donwy trunk road (A70).

This entails the construction of about 6km of new carriageway, a viaduct over the Afon Union (and diversion of the river), river retaining wall, two bridges, and two minor structures.

£2m store for Laing

ABERDEEN'S sky-line will alter when a seven-storey extension to Littlewood's is completed under a £2m contract awarded to John Laing Scotland. This will be built alongside the existing store and partly within the shell of a listed building, the facade and roof being retained and incorporated in the new structure.

The new building will be of steel frame construction partly encased in concrete. It will have precast concrete floors, and brick and granite-faced block cladding.

Work here includes finishings, fittings, and the installation of services. In addition, the existing store will be extensively refurbished in phases to allow continuity of shop trading.

Three floors below ground level will be used as storage areas above which will be two sales floors, a restaurant, dining and rest rooms for staff, and offices.

Fairclough's £7½m jobs in East Anglia

EAST ANGLIAN division of Fairclough Building has been awarded contracts worth £4.5m, while contracts worth more than £3m have gone to the company's north western division.

A new Co-op store in Colchester town centre for the Colchester and East Essex Co-operative Society, is worth £1.6m.

New housing contract worth £1.3m, awarded by the Peterborough Development Corporation, is for 112 houses to be built at Paston.

Meanwhile, at Stoke Park Drive, Ipswich, work has begun on 68 flats under a £720,000 contract for the World of Property Housing Trust. Further work here is a £1.75m housing contract for modernising homes in Alderman Road, and building extensions costing £130,000 to Rank Hovis.

Other contracts in this area are extensions to Salford Royal Hospital worth £350,000, and maintenance at Thomson House, Withy Grove for Thomson Newspapers.

£5m hotel in Ramsgate

WORK IS expected to start this spring on an eight-storey hotel in Ramsgate, Kent.

It is understood that detailed planning has been approved and that it will be built for Brackenhurst Investment by Wiltshire.

The hotel will have 145 bedrooms on five floors and will include conference rooms, a public restaurant, casino, coffee shop and discotheque.

Sewerage schemes

WORK FOR improving environmental conditions is worth nearly £2m to Kennedy Civil Engineering of Manchester.

Main drainage, involving 3,600 metres in open cut, is the basis of the Eastern Valley

intercepting sewer, worth £1.6m, for the City of Stoke-on-Trent Environmental Services Department. Work on this job has just begun.

For the National Coal Board, roads, bridges and culverts on the Toton, Northumberland, opencast coal site will bring in £74,000.

Finally, Rochdale housing services committee has promised alterations and improvements to 76 dwellings at the Hardfield Estate, Heywood, Rochdale under a £1m award.

Architects are Scott, Brownrigg and Turner and the contractor is Fairclough Building.

Completion is due in 1980.

The latter project is one of four Central Lancashire New Town developments for single person accommodation which will give a total of over 500 such units.

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FINANCIAL TIMES SURVEY

Monday January 29 1979

Western Australia

Iron-ore mining has changed Australia's largest state from a sparsely-populated backwater to an exporter on the international map. Now Western Australia is looking for another boom that will sustain the momentum.

State comes of age

By Philip Bowring

THIS YEAR Western Australia celebrates its 150th anniversary of its establishment as a colony. The first boatload of colonists, and their first governor, James Stirling, arrived from Europe in June 1829 aboard the 443-ton vessel *Parmelia*. They settled the flat land along the banks of the Swan River a few miles from its estuary—where Perth now stands.

Taken overall, Western Australia's century and a half cannot be said to be noted for its dynamism. Even now the state's population is only 1.2m, representing under 9 per cent of Australia's population, though the land area of 2.8m square kilometres makes it by far the largest state.

But such a long historical perspective is misleading. The many years of torpor hide the dramatic growth which has

taken place over the past 15 years or so. That growth has put Western Australia on the international map and ended its "poor relation" status in the Industrial Development, presided over and did much to promote the mining boom. He makes no bones about his belief in the merits of high population growth and an open house to the investment needed to sustain high growth—foreign investment in extractive industries. His view, regarded as outdated in some eastern states, seems to reflect the tenor of the west.

Demands

Conservation is now a force to be reckoned with in Western Australia, as in other parts of Australia. Fierce opposition from conservationists last year nearly stopped two big bauxite mining projects. The Labour Party opposition generally believes that the government is too accommodating to the demands of—mostly foreign—capital. But anti-growth sentiment in the West has never reached the pitch that it did in the East. And any feelings in the West that it could afford to sit back and enjoy what it already had rather than continue the pursuit of greater wealth have been eroded by the rise in unemployment which, at 6 per cent, is a little above the national average.

Currently, the trade unions are concerned to generate job-creating new investment, and the state Labour Party has

learned at the polls the electoral cost of too close association with federal Labour party policies which have appeared hostile to new mineral development.

Policy is still far from bipartisan. There are differences of view on conservation, aboriginal land rights, the role of foreign capital and attitude to exports. But the state Labour leader, Ron Davies, has strongly backed export of the North-West Shelf gas deposits, and Labour took an uncertain stance on the bauxite mining battle between conservationists and the state government.

Although Western Australia gives the impression of being very open to mineral investment, it has never adopted a totally laissez-faire attitude. Sir Charles Court's policy always has been to tie the mineral developers to quite stringent obligations on mining practices, spending on infrastructure, and the like.

Each major agreement between a mining company and the state has been enshrined in a specific act of the state parliament, giving certainty of rights and obligations to both sides. And so Sir Charles has emphasised the role of the state in minerals development at the same time as he has fostered belief in development itself and the merit of profits. The fact that Western Australia has a growth philosophy, an investment-oriented state government, and an abundance of minerals waiting to be developed, does not guarantee

that development will take place. We may now be witnessing the prelude to a new great leap forward, another boom like those in iron ore and nickel in the 1960s, this time based on the world vogue of the moment—energy. In Western Australia's case that means gas and uranium.

However, it is also possible that we are seeing the Indian summer of the last boom. New nickel production—the Agnew mine—is now under way and there are firm development commitments in alumina production and iron ore beneficiation. But there is no definite major project to report yet in the new minerals—hydrocarbons, uranium and, most recently, diamonds.

Nickel discoveries, notably those of Western Mining at Kambalda, also came at a favourable time from a market viewpoint. This good fortune engendered in Western Australia the assumption that what was found could be sold. The world, it was thought, was clamouring for Western Australia's resources. Such thinking was partly behind such phenomena as the Poseidon nickel share boom. It was easy to calculate an ore deposit's potential profit from the assumed amount of recoverable ore, a reasonable estimate of production costs and the assumption that all the product could be sold at prevailing market prices. There were flaws in all the figures, but most of all perhaps on price and marketability.

Markets are now the problem

for most minerals. Iron ore output last year was its lowest since 1972, and 10 per cent below its peak, and nickel producers have been cutting back output.

The North-West Shelf gas deposits still await the signing of the big export market contract needed to make the project viable. And though selling the uranium should not be a problem, the whole question of the uranium industry has been clouded until recently by widespread opposition to the export of uranium.

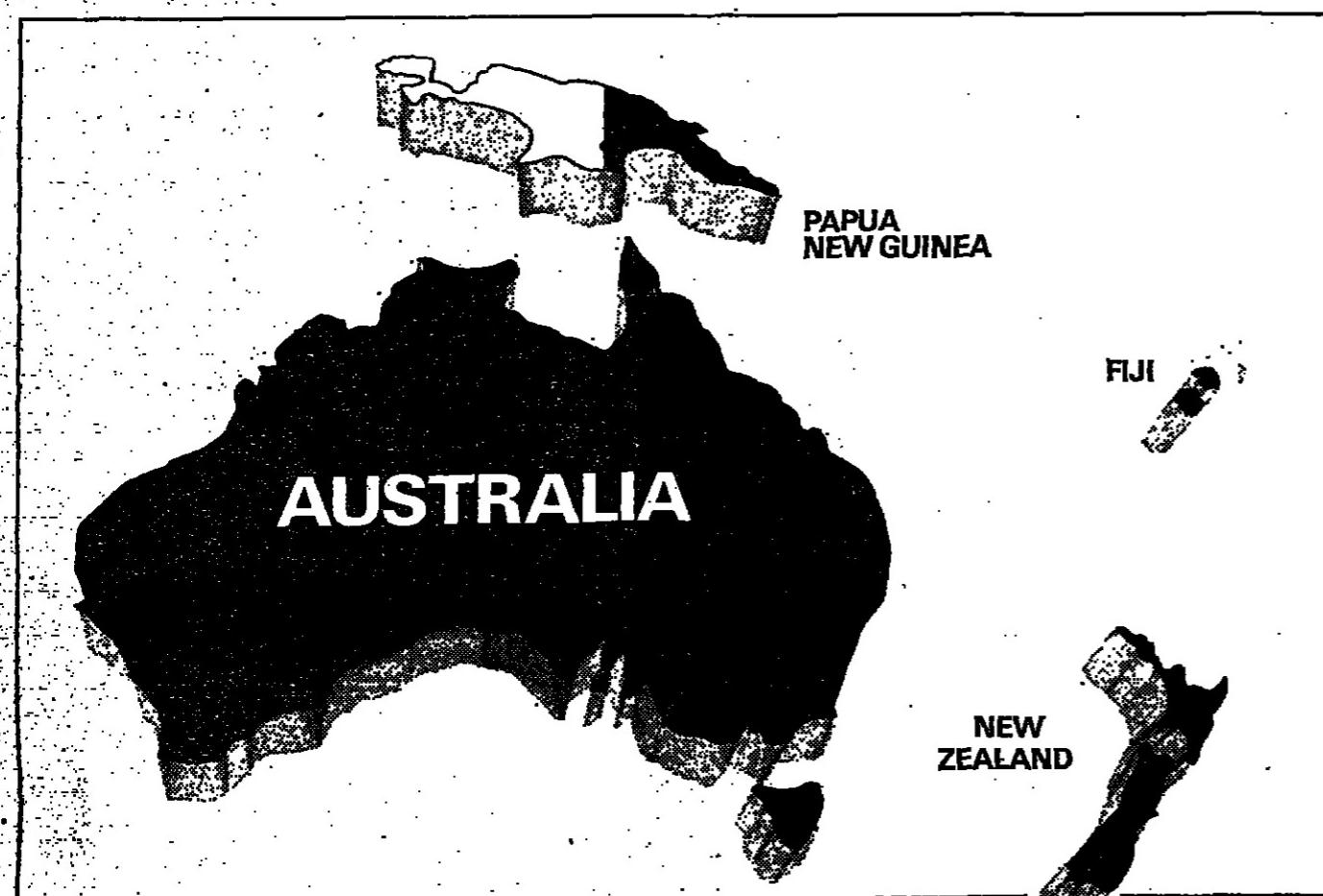
Uranium and natural gas are both examples of delays caused by federal government intervention into the minerals arena. In theory that should be subsiding now there are Liberal/Country Party coalitions in both Perth and Canberra. But Canberra remains keen to exercise as much influence as possible and, meanwhile, impose its perception of Australia's resource bargaining power. The recent federal intervention to set limits for negotiation of bulk mineral contracts indicates that Canberra considers it has a better idea of world markets than the producers, which it believes are being exploited by the collective bargaining power of the Japanese.

Essentially, the federal government is trying to maximise prices. The companies—with the backing of the state governments in Western Australia and Queensland—are more concerned to maximise throughput. They want to maintain volume and their share of the Japanese market to discourage the Japanese from turning elsewhere for long-term contracts. Judging the competition—for example from Brazilian iron ore—is very difficult. But if new mines are to be opened up—and there are several iron ore projects which would be viable at current prices if sufficient long-term demand existed—volume will be the critical factor.

The key to the medium term is not iron ore, but gas. Although a very large part of the cost of production platforms, pipelines and liquefaction plant would be for equipment from outside, the overall expenditure is so huge in relation to the population of the state that an overall demand boom would be inevitable. There would be a lasting impact on the economy through the introduction of new servicing and engineering activities which would be needed long after the construction phase was over. Other lasting beneficial effects would be the encouragement to light industry in the Perth area that access to a relatively cheap fuel would bring. Further demand for servicing will be created by exploration for oil in the deep water of the Exmouth Plateau area which lies beyond the gas field. Another likely benefit from development of the gas project would be the encouragement to light industry in the Perth area that access to cheaper fuel would bring.

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WESTERN AUSTRALIA II

Battles with Canberra

RELATIONS between Australian state and federal governments are seldom easy. Because of distance and the nature of its economy, Western Australia has more reason than most states to find its local interests in conflict with central policy. There have been two important decisions recently affecting federal-state relations, and Western Australia in particular. One of them is likely to have substantial long-term benefits while the other has been trenchantly criticised by business men and the state Liberal government as a dangerous and self-defeating interference in business. It is more in line with the philosophy of the late Labour government in Canberra than with right-wing Liberal-led government, they say.

The policy which has come in for so much criticism is a decision announced late last year by Mr. Doug Anthony, Deputy Prime Minister, leader of the Country Party and Minister for Trade and Resources. Mr. Anthony determined that, under a long standing but little-used federal right to control exports his department would set negotiating limits for all negotiations and contracts for the bulk sale of the country's key minerals, including iron ore and coal. The theory of this policy, which was reminiscent of the stance adopted earlier by the Labour government, was that local producers did not have the negotiating strength to stand up to the unified bargaining approach adopted by Japanese mineral buyers.

The producers naturally dispute this theory. They maintain that they base their negotiating position on world market conditions, of which they claim to know at least as much as officials in Canberra. Mr. Anthony's motives in taking his stand are not entirely clear. There is a genuine belief in some quarters that Japan has outmanoeuvred Australia in some negotiations and another possible reason is that the controls enhance the federal government's power vis-a-vis not so much business but the state governments. Power over mineral rights is one of the most important that the states possess but it clearly is circumscribed if Canberra directly controls exports.

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For the moment the new policy is being applied in a very gentle fashion. Approvals of negotiating limits and actual deals are said to be all but automatic. But some people in Western Australia are worried that the existence of the powers may inhibit new investment and make the Japanese in particularly wary. Sir Charles Court, Liberal Premier, described the move as "shocking". Canberra was "kicking our main customer in the teeth".

What Western Australia and the miners want most of all is not the highest possible prices but the highest possible throughput and the guaranteed delivery of secure long-term sales outlets. They say that the Japanese have behaved fairly and need

sensibly in the past, making concessions to the mines when commercial conditions were favourable. But now that the Japanese steel producers are facing problems they are experiencing some relief, in the form of lower contract prices, from the mines. The mines, in turn, emphasise that they need volume and secure markets more than short-term price advantage.

The controls policy may turn out to be a paper tiger. But the Western Australian Government and the miners are especially sensitive at the present time about federal interference. They blame delays in installing railways, roads, schools, water supplies and complete

townships when embarking on mineral developments in remote areas. Although the state will be expected to charge companies realistically for services provided, the fact that the companies will not have to put up so much capital should increase the viability of projects. The ability of the state to borrow on longer and perhaps more favourable terms than the private sector may also enhance projects' profitability.

Until the agreement is reached on available capital resources, whose total is effectively determined by the Treasury, had been divided annually by the Loans Council. Essentially, allocations of available capital were made to the states on a per capita basis rather than

throughput and the guaranteed delivery of secure long-term sales outlets. They say that the Japanese have behaved fairly and need

volume and secure markets more than short-term price advantage.

The new situation does not mean that the state will be flush with funds. In fact, the faster that developments such as the North West Shelf proceed the more stretched the Government is likely to be to keep up with infrastructure demand. The state government is hard up for development funds. Despite the mineral wealth, mining and oil royalties, constitute less than 5 per cent of revenue. More than half the state government budget is provided by the

All told, Western Australia has done well out of the new loans policy. Of the first round of projects approved by the council, it received approvals totalling A\$566m out of a total for all states of A\$1,767m — three times what it would get on a per capita basis. Some officials are worried that the conditions for the approvals are too vague and are being interpreted too politically. No applications have been turned down yet so they are concerned that in the end Western Australia's especially big needs will be squeezed out by more populous states rushing to the new port barrel with all kinds of dubious projects.

For the moment, though, the state is happy enough with its easier access to loans. And the fact that the new-style loan approvals are made well in advance of actual spending

provides the incentive but they also circumscribe the opportunities. In a theory, the conservationists and those who say Western Australia needs quality not quantity as it develops may be right. It is absurd that a state of just 1.2m people is not satisfied with primary product exports running at nearly \$3bn and needs to mine ever-greater quantities just to sustain a 2 per cent population growth. But growth in demand has since flattened out and other Asian producers, such as Korea and Taiwan, have been expanding their output.

If Australia can keep its costs under control it is still possible that a consortium would be formed and the project proceed. Originally, it was intended that there would be several investors, providing equity in proportion to the amount of steel they would take from the mill which, to be economic, would need a capacity of at least 4m tons.

The plant would have to be built in the Perth region rather than on top of the Pilbara ore because of the very high costs in the undeveloped Pilbara and the lack of labour. Even siting the plant near Perth would give some transport advantage. Coal for the mill would be shipped west in the same ships which take iron ore to existing steel mills on the east coast — the BHP works at Port Kembla and Newcastle. But any expansion of steel output for domestic use most probably would remain on the east coast, close to the markets and to coal.

Intention means that states will find it easier to plan ahead to develop their infrastructure spending with whatever big-scale private developer may need in terms of access to utilities. Ordinary loan council allocations are handled on a year-by-year basis which is unsuited to large long-term projects.

Prepared

As a further spur to development, the state government also may be more prepared to pay for social infrastructure in mining townships, such as schools, where it is clear that the development will have a very long life.

In the end, the purpose of the changes in approach as the Western Australian Government sees them, is not just to increase the rate of spending of development for its own sake. It is to assume additional responsibilities on its own shoulders with a view to raising the rates of return to private capital to spur investment in new projects.

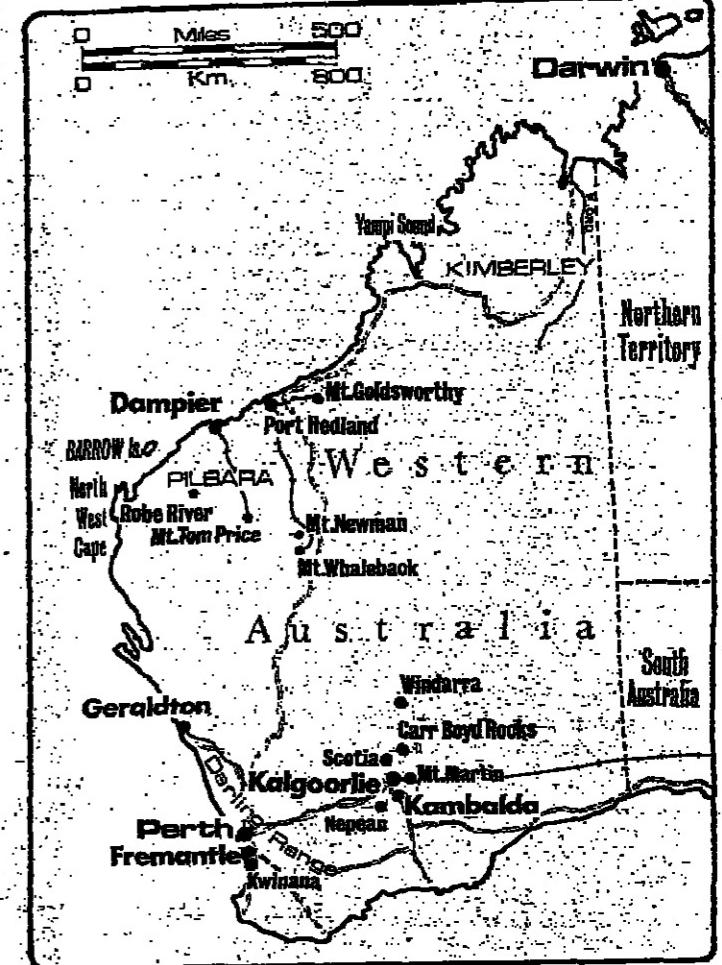
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state's per capita share of federal tax revenue. That share is not responsive to Western Australia's development needs or even, directly, to its economic growth rate. The state/federal financial mechanisms are singularly ill-suited to any hopes of meeting a significant proportion of capital spending out of recurrent revenue.

In purely economic terms, the case for an independent Western Australia is almost overwhelming. On its own it would be perfectly capable of meeting all possible borrowing requirements from world markets. It could be a free trading economy able to buy from the cheapest sources and would not have to support inefficient eastern state industries. It would certainly get an improved air service. The state's geographical isolation is worsened by Australia's absurdly high internal air fares, and the inconvenient flight times to Perth. The cost per mile of flying between Perth and Melbourne is five times the cost of the latest trans-Pacific excursion fares and the only flights leave at mid-day or mid-night.

The west gets the raw end of quite a few federal deals. It is no wonder perhaps that there was much opposition in the west to the colony joining the Australian federation. And in a 1933 referendum the people voted two to one to secede from the Commonwealth largely on the grounds that federal economic policies were exacerbating the depression in



Western Australia. Secession never happened, then as it proved easier said than done, but it is still talked about occasionally and iron ore pioneer Lang Hancock runs a West Australian Secession Movement.

None of this can be taken too seriously. There is simply no emotional basis for secession because Australia's identity is far stronger than state identity. And as Australians increasingly appreciate that they are a rich, isolated and racially conspicuous

little nation in overpopulated Asia, the more they will stick together.

But the economic logic of separation should not be forgotten in considering where Western Australia's interests really lie. If the state continues to voice its current pace of development it will acquire a stronger voice to alter the direction of federal policy and that would gladden the hearts of free traders. Philip Bowring

State comes of age

CONTINUED FROM PREVIOUS PAGE

However, it needs an optimist to say that whatever the volume of oil and gas of the north-west coast it will be possible to develop heavy industry in the adjoining Pilbara region — although a Pilbara study showed that petro-chemical and steel industries, using gas and Pilbara iron, theoretically would be viable. For the foreseeable future they would have to rely largely on export demand.

Also, Australia's high labour costs and the need for massive infrastructure spending, do not suggest that Australia would enjoy sufficient comparative advantage to justify export-oriented processing industries.

There is still a possibility that a giant steel works, pro-

viding basic steel to the Japanese market, will be built within the next decade. This project was seriously considered in the early 1970s but shelved because of the world steel slump. The plain logic was that pollution and land shortage in Japan constrained output growth and therefore Japanese users would need foreign steel. But growth in demand has since flattened out and other Asian producers, such as Korea and Taiwan, have been expanding their output.

If Australia can keep its costs under control it is still possible that a consortium would be formed and the project proceed. Originally, it was intended that there would be several investors, providing equity in proportion to the amount of steel they would take from the mill which, to be economic, would need a capacity of at least 4m tons.

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But any expansion of steel output for domestic use most probably would remain on the east coast, close to the markets and to coal.

Located

This huge steel project must be regarded as no more than a possibility. Steel plants geared solely to direct export are almost unknown, and north-east Asian steel users may prefer to have their plants closer to home — in Korea, for example. Or they may prefer an intermediate location, such as the Philippines where Kawasaki of Japan already has a sintering plant strategically located to blend Australian with Brazilian ore.

As with other development schemes, Western Australia tends to look at whether or not they would be profitable, not whether they would be more profitable elsewhere than in Western Australia. However,

Western Australia retains one big advantage over most of its competitors, despite strikes and the central government's intervention — a reputation for political stability. Australians sometimes see their country as being in a state of constant political turmoil, but outsiders tend to regard the politics as soap opera. They regard Australia as fundamentally stable and conservative.

There also has been talk of a direct reduction steel works using high-grade Pilbara ore.

But that would need much cheaper gas than is at present likely to be available. Direct reduction is also fairly new technology and is not being carried out on the scale that would justify an export-oriented plant in Western Australia, which needs operations on a scale that reduces the burden of infrastructure costs.

Though much is talked about the need for adding value to mineral exports, the realistic possibilities beyond relatively simple processes such as concentrating and sintering, are currently constrained by various economic factors. They boil down mostly to Western Australia's essentially undeveloped condition: the tiny population, the huge distances, the lack of infrastructure, and the absence of any metropolis outside of Perth which can provide a broad range of services. The lack of development and the availability of resources

closer to South East Asia than are the eastern states. And its direct trade with Asia is relatively much more important. (Its exports per head are three times the national average and Japan alone accounts for about 40 per cent of them).

Interest in Asian affairs is not immediately apparent in Western Australia, but scratch the surface and there is widespread recognition that Asia and its markets are important and will become increasingly so. Sir Charles Court has long cultivated Japan and generally politicians in Western Australia avoid the crude and witness democrazies of Japan and its trading policies that are too often heard in Canberra.

There seems to be a feeling among businessmen that Western Australia should be making more overtures to Asia but they are not quite sure how to go about it. Mining entrepreneur Garick Agnew says Japan must be encouraged to invest in Australia's development of raw materials to a much greater extent than in the past.

That is one way to secure long-term sales. But others are not so sure. Leading businessman Alan Bond says more two-way trade with Asia must be developed and that, for example, Australia should be able to sell iron ore in large quantities to China in exchange for oil. But he says, Japanese steel companies, for instance, are more interested in making profits from steel than from participation in ore mining.

Their interests are complementary to those of the Australian mining industry but not often heard in Canberra.

There are hopes that South Korea and Taiwan may be interested in long-term ore contracts, perhaps linked to investment in new mines. But potential demand from those countries may not be sufficient for several years to justify such big long-term tie-ups as with Japan.

Migration

There is perhaps more that western Australia could do to improve its ties with Asia through migration. From casual observation, Perth has more immigrants from Asia than other state capitals. If so, it is merely mere chance, and Asian settlement is not significant and minor or, if it is residual and Japanese feeling rather than aimed at Asians in general. But it does not seem to have occurred to government or the business community to make a virtue out of geographical and trade links with Asia by positively encouraging certain classes of migrant from Asia.

Despite the evidence of the West Coast of the U.S. and Brazil, Australians like the comfortable assumption that Japanese do not like to migrate to other countries.

The Asian migration issue is not an important one. But there's no doubt that with the gradual retreat of the American umbrella, and the increasing complexity of power relationships in Asia, Western Australia, even more than the rest of Australia, will need to cultivate as many friends in Asia as it can. Defence? "We haven't got any... so we can't afford to think about it," joked one local liberal politician.

There are pessimists who believe that the state is too rich for its own good. The more people know about this place the more it will covet it, said one. But doomsdaying is a rare pastime in Western Australia. Perth may be off surf and sunbathers but the folk hero... is still the symbol of eternal hope, the prospector alone with the sun and the rocks.

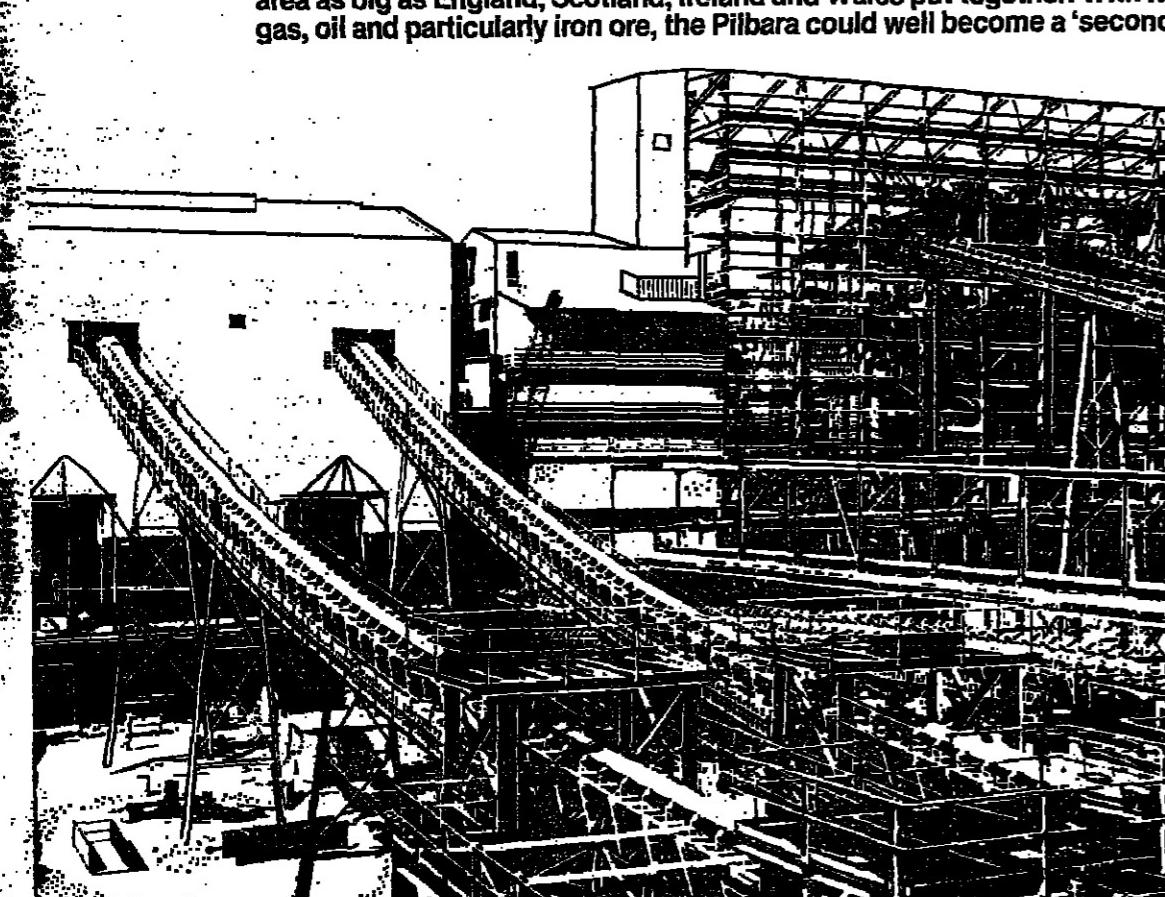


The Alcoa alumina plant at Kwinana, near Perth

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Mining finds an ally

THE OIL companies' growing diversification into mining is foreshortening the slump that has given the industry in Western Australia a tough few years. Several nickel mines, opened in the boom that began 10 years ago, have gone on care and maintenance. The iron industry is flat after a decade of extraordinary growth. And although prospectors are still finding mineral deposits, mining engineers are finding it impossible to turn this into profitable ore.

However, the emergence of oil companies as well-heeled and aggressive mining entrepreneurs is the most obvious factor among several which are turning the industry around to the point where continued firmness in metal markets will see shelved mines reopened and new ones developed. Inflation has slowed, strikes have eased, conservationists have lost ground, and governments are again accepting their responsibilities to provide mining infrastructure.

Shell has taken equity in the Mt. Windarra nickel mines, the cause of Poseidon shares rocketing from 70c to A\$286 just 10 years ago before the company went into receivership and sold-out to Western Mining. Esso has joined Western Mining in a pace-making agreement to develop the Yeelirrie uranium mine (Vrangelschaft is the other partner); a A\$20m pilot plant is being established at Kalgoorlie to test Yeelirrie ore. Esso has also joined Amax and BZ to reactivate the Golden Grove copper prospect. Amoco is with Amax and Endeavour at the Forrestania nickel find. Aquila, with MIM and Serem, is sinking a decline shaft into Sorby Hills zinc in the far north. Atlantic Richfield's subsidiary Anaconda is among the heavyweight newcomers in the Kimberley diamond search; so are Shell and Amoco.

Prospectors who once would have headed for Western Mining, MIM, and CRA with their finds are now taking them to the oil companies, which they recognise as the last of the big spenders. Steelmaker and the leading miner BHP have become part of this trend, with Bass Strait petroleum accounting for most of its profits. It is no coincidence that BHP's exploration budget has been increased substantially; as a rule, oil companies are spending more and mining companies less in the field.

Conflict

Meanwhile, the main political conflict has centred on a revised Mining Act. The old Act was written around the needs of individual gold miners at the turn of the century and has proved unable to cope with the level and style of corporate field operations. But small prospectors marched on Parliament claiming that the Act sold out their interests to the big companies. Mr. Andrew Mensaros, Minister for Mines, claimed they had been financed and incited by Mr. Lang Hancock, whose iron ore prospecting royalties bring him about A\$3m a year and who has conducted a running dispute with Sir Charles Court and his government which he considers unduly interventionist.

However, government policy has produced the biggest breakthrough in years for mining companies trying to contain costs. Because Western Australia is so sparsely settled, there was no established network of ports, railroads and towns to accommodate new mining



The iron ore handling plant at the foot of Mt. Whaleback

operations as they were established in the 1960s. So as part of the deal giving them access to ore, companies agreed to build and finance their own infrastructure. And when the 1980s iron and nickel boom ended the burden of these costs became intolerable.

Sir Charles Court has been lobbying for four years for government to be given the means of returning the responsibility for infrastructure to itself without cost to itself. His answer has been a system for state governments to use their power to borrow overseas at lower interest rates and for longer terms than is possible with commercial lending. Mining companies then pay off the loans: gaining cheaper all-in costs, particularly in the critical early years, while governments gain job and revenue-generating ventures without slashing social services or printing money.

The Loan Council, the federal state body that controls the flow of overseas borrowing, embraced the concept at its last meeting. As a result Western Australia has the right over the next eight years to borrow unilaterally, overseas if necessary, A\$416m for the Dampier-Perth natural gas pipeline, A\$11m to rationalise Pilbara power, and A\$22m on water and railways services for the Worsley alumina refinery. From now on planning engineers will be able to allow for lowered infrastructure costs, the obstacle that has ranked

alongside low metal prices, rocketing costs, strikes and conservationists to short the mining industry's initiatives.

At mining's prospecting end, the two main targets offer a total contrast in public exposure. Diamonds and diamond-seekers have become the main topic of mining and speculative-investment discussion, edging towards the status of nickel 10 years ago, when no conversation was complete without a word about the latest share prices of Poseidon and the rest. Indeed, many of the hallmarks of the Poseidon share boom are evident in the diamond scene, a fact recognised by company promoters who are getting into the act at the rate of about one a week.

Tempo

Until the tempo of diamond prospecting picked up during 1978, uranium tenements accounted for the biggest swag of Crown land pegged. In response to the intense anti-uranium feeling whipped up during the three years under federal Labour rule, uranium companies have stayed in the background. But they remain active, mainly European government-backed companies and (once again) the oil companies. The message here is that far more uranium has been found in Western Australia than has been reported, and this is almost certainly true also in the Northern Territory.

In heavy minerals sand, Western Titanium is looking at increasing upgraded ilmenite output and Allied Minerals is expanding. In gold, Western Mining and Hanna are trying for the third time to reopen the Golden Mile mines, as has happened with several smaller gold mines. Base metals prospects are looking good—Anglo's Sally Malay, Kennebott-Newmont's Gordon Downs, Selection Trust-MIM's Teutonic Bore, several lead-zinc deposits in the Kimberley where BHP is active, nickel-copper near Whim Creek in a partnership of Texasgulf and Agnew-Clough, and the Mt. Mulgine wolfram deposit of Union Carbide with Minefields.

Griffith Coal signed a long-term A\$700m contract just before Christmas to sell steam-coal to the State Energy Commission and Western Collieries has a similar deal on the way. Mallina is well advanced with plans for developing properties of diatomite (a filter) and attapulgite (an absorbent clay). Engelhard has taken over as operator from Gold Fields on the Gabbin Koolin deposit. But the Agnew-Clough vanadium mine, 50km west of Perth, is the only new mining development underway, a modest A\$5m operation currently letting contracts.

The tempo of the coming year will depend ultimately on the state of the metals markets. However, Western Australia, reacting to the sometimes hazardous mining development rush that began in the mid-1960s, has put its own house in order. The portfolio of development projects that have been working their way through the computer, without managing to get much further, looks ripe than it has for several years. The oil companies' willingness to take the risks that hard-rock miners can no longer afford is the most likely reason for the next wave of projects being taken off the back burner.

Don Lipscombe

The North West Shelf Australia's latest business opportunity

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Diamonds enjoy a boom

PERHAPS THE best proof that optimism has returned to the West is in the diamond search and share boom which struck the state and the nation, last year, and is still in full swing.

It is not (as small investors will be relieved to hear), on a par with the nickel boom. But while every mining boom has a basis in fact, they need faith and hope to make glamour from the essentially mundane.

There is nothing mundane about diamonds, of course. Commercial finds are rare and (to the joy of the speculative claim pegger) almost totally unpredictable—as unpredictable as the current boom.

It has been known for years that Kimberlite formations, the host for diamonds, were found in several parts of Australia, and part of New South Wales. (The similarity of name between a part of Western Australia and the main diamond-producing centre of South Africa appears to be entirely coincidental,

though it cannot have hurt the share prices of companies with claims in the area.)

The existence of diamonds in Australia has been long proven by occasional finds of alluvial stones of gem quality. But the original source rocks of these stones has not been traced.

Companies have been prospecting for diamonds for years in Australia. Those which have been searching persistently include De Beers, through a local subsidiary named Stockdale. It has undertaken a large amount of basic exploration in several parts of Australia.

Selection Trust, the London-based miner which produces diamonds in Ghana and Sierra Leone, started looking for diamonds in Australia back in the late 1950s. It actually abandoned the diamond search in 1975, preferring to concentrate on base metals—it has substantial nickel interests in Western Australia, including 60 per cent of the Agnew nickel project.

However, Selection Trust has

now returned to diamond search with a vengeance and, in terms of the Kimberley search, is probably now second only to the group which started the rush—the Ashton group, led by CRA.

The group's heavy pegging activities and subsequent announcement that it had found some diamonds produced not just a rush to peg but also a rush to buy any shares in any companies which might be sitting on mineral claims in that area.

Exploration companies which had been mostly dormant since the nickel boom rushed out to acquire claims which they hoped would catch the eye of larger companies with real money to invest in the very expensive business of intensive diamond search.

One company which had already been fortunate was Northern Mining which has a stake in the Ashton group areas. Its price zoomed from 28 cents to \$1.90.

Even more dramatic was Carr

Boyd Minerals—a name out of the previous boom—which bounced from 3 cents to 44 cents. Its status was boosted by the interest of Selection Trust which has farmed into Carr Boyd areas.

Late last year also saw the float of another company to which Selection Trust has linked itself—Samantha Exploration.

But the star turn has been Ashton itself. The Ashton group, in fact, comprises several substantial companies, led by CRA with about 54 per cent. The second largest group interest is held by Malaysian Mining Corporation, the giant Malaysian Government controlled tin group which is 25 per cent owned by Charter Consolidated (which also owns 25 per cent of Selection Trust and like De Beers, is part of the Anglo-American Group).

MMC held a 27 per cent stake in the Ashford diamond group. Then, late last year, it sold off 35 per cent to the public (which it acquired when it took over the London Tin).

The float not only gave the diamond punters a very attractive speculative counter, it forced some of the search activity out into the open as Ashton must make periodic reports to the Stock Exchange on the progress of its searches and the results of its detailed sampling.

Formations

The CRA / Ashton success seems to have been based on improved methods for identifying promising Kimberlite formations. The group has discovered 26 Kimberlite pipes in the Kimberleys. Few Kimberlite pipes contain diamonds and fewer still diamonds in sufficient quantity or—more importantly—in gem quality, to make them economic. But Ashton has found some gem quality stones as well as quantities of industrial stones.

In terms of carats per thousand tons of earth treated, the yields from pilot sampling have not yet been sufficient to be commercially viable. But the group's confidence that it may be able to prove commercial worth is indicated by its decision to spend A\$6m on a treatment plant.

Meanwhile, the Pilbara has become a prime market for innovative ideas in mine financing, development and management. It has a good track record for production and one that is continually improving. The system of what virtually cost-plus pricing, as well as an undertaking that the dominant Japanese market share will be maintained when the recession ends, promise a strong comeback. After the strange hiatus is passed, the Pilbara miners should emerge leaner, more efficient and considerably more profitable.

Goldsorth at Mt. Goldsworthy and Shay Gap (exporting through Port Hedland), Mt. Newman at Mt. Whaleback (Port Hedland), Hamersley at Mt. Tom Price and Paraburdoo (Dampier) and Robe River at Cape Lambert) started the Pilbara ball rolling in spectacular style. Government development maps confidently carried a new set of names—Marandoo, Marillana, Rhodes Ridge, McCamey's

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WESTERN AUSTRALIAN DEPARTMENT OF TOURISM



Pilbara picks up

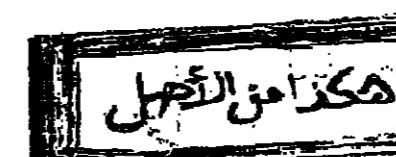
THE 1960s ended late in the Pilbara. Until the Japanese steel slump turned 10 years' explosive growth into two years of cutbacks, Western Australia's iron region was like a time capsule that the national recession seemed to have passed by, allowing the euphoria of boom to persist long after it had dissipated elsewhere. The per capita level of strikes was the highest in the country, the young, isolated and intensely self-possessed population clung to its prosperity, and the aura of limitless growth filled the horizon. The Pilbara was the last place in Australia where the exponential J-curve stayed fashionable.

Scars

The Pilbara even managed to carry the scars of boom and make them appear a badge of merit that said the good old days were here to stay. Unable to afford development of new mines in such a high-cost location, the Mt. Newman and Hamersley groups were forced to bypass high-grade ore a few miles from their established mines and instead to re-treat their stockpiled overburden so that they could exploit the towns and railroads paid for in pre-oil crisis money. Only now are the last contracts from these heavy media separation plants working their way out of the now-empty pipelines that have sustained draughtsmen, engineers and builders and

Don Lipscombe

P.B.



A GOOD season and a firm outlook for most Western Australian farm produce has brought a resurgence of confidence in the state's farming industry that, in many ways, is reminiscent of the land boom days of the 1960s.

Both 1976 and 1977 were years of drought or, at best, below-average rainfall over most of Western Australia's farmlands.

Across the board productivity was slashed, stock numbers depleted—with the sheep flock down 5m to less than 30m and cattle numbers dropping 400,000—and overall rural income was reduced by at least \$400m.

But farmers' problems have not been confined to poor seasonal conditions.

They have seen their political bastion, the Country Party, somersaulted by division and its already declining influence dealt a further severe blow.

A cyclone, named Albion, defied the normal habit and swept out of the northern tropics to inflict widespread damage and soil erosion over much of the state's southern farming belt.

When industrial strife threatened to halt the lucrative export trade in live sheep to the Middle East, farmers in a dramatic show of strength took to the wharves and loaded the sheep in defiance of the unions.

Farmers have also seen a major outlet for their lamb wrecked, at least temporarily, by the strife in Iran.

But these problems have been totally overshadowed in the second half of 1978 by a return to a good season in most farming

districts of Western Australia.

Quite suddenly the depression and stagnation evident in many areas has been lifted and the farmers are looking to the immediate future in expectation of considerably improved returns.

For most farmers of Western Australia it has been a happy Christmas period as they harvest what is expected to be the best wheat crop in the state's history and see in the media a series of bullish predictions about the outlook for other major products like wool and beef.

The present wheat harvest will immediately inject about \$315m into the rural economy with a first advance payment of \$75 a tonne on a total yield estimated at 4.2m tonnes.

The wheat harvest is a most important if volatile income factor in the West Australian economy.

In the past five years the gross value of the crop has fluctuated violently—from \$103m in 1972-73 to \$49m in the next year. Then it went back down to \$36m, up to \$42m in 1975-76, only to move way down again to \$29m in 1976-77. Fluctuating prices have been one cause of this movement; but seasonal variation has been the dominating factor.

Such seasonal variation is not in keeping with the long-term

trend in Western Australia, normally an area of consistent and reliable winter rainfall.

Despite the massive mineral developments of the 1960s and 1970s, there is a strong argument that says that rural industry remains Western Australia's most important income-earner in terms of general community benefit.

In gross value terms there is little between agriculture and mining, both earning the state around \$1.100m annually, but as opposed to mining the state's agriculture is very largely in the hands of Western Australians and its earnings flow directly back into the local community.

The imminent boost in rural incomes will therefore be felt right through the Western Australian economy and more particularly in industries servicing agriculture. This applies especially to such sectors as farm machinery manufacturers who will receive a much-needed fillip as farmers take on capital expenditures deferred in previous years.

The more confident outlook of Western Australian farmers is in no way better exemplified than by the renewed clamour for farmland.

While the farmland price movements in some areas are

reminiscent of the halcyon days of the 1960s, there is a lot that is different about the situation today.

The demand is not being influenced to any major degree by overseas, interstate or city-based investors. It is the existing full-time farmer who is at the forefront of the buying demand.

The land most keenly sought is not the undeveloped, light sandy areas which were the focal point of the massive developments of the 1960s, but the good, long-developed country in safe grain and grain-stock areas.

The best of this type of land is now bringing up around \$500 a hectare, probably twice the price of five years ago.

The demand for land is such that pressure is mounting for release of new areas of crown land on the fringes of the wheat belt, land that has attracted very little interest since the late 1960s when Western Australia's great land boom ended.

But the present movement does not signal a return to the massive new land releases of the 1960s.

Western Australia still has millions of acres of land capable of development.

However, the economic factors

involved in bringing such land into productivity are such that it is no longer feasible to settle new farmers in these areas.

It is far more likely that if new areas are to be developed it will be by established farmers seeking to expand their holdings.

The state's cattle industry, in the doldrums for some years, is enjoying improving returns.

Prices for some types of beef

have doubled in the past 12 months and the firming trend is predicted to continue in 1979,

under the impact of rapidly im-

proving export conditions.

Australia already has a record

beef export quota to America

of 366,000 tonnes for 1979 and the quota could go even higher.

It would be no surprise to see

beef prices firm another 30 to

50 per cent this year.

The sheep industry is stable

and profitable, with wool prices

maintaining good levels and

strong demand for Merino type

lambs for meat, and for ship-

ping wethers.

The solid situation of the

wool industry is reflected in the

Std Merino industry, with

breeders meeting a strong de-

mand for rams and ewes.

The Australian Bureau of

Agricultural Economics has pre-

dicted a 10 per cent average in-

crease in wool prices over the

next 12 months. This was be-

fore the good news that the U.S.

import tariff on Australian wool

would be cut 80 per cent.

Returns to the state's coars-grained producers are being affected by a general world oversupply situation, but prices in the coming year should at least be on a par with the last 12 months.

Prospects are even looking brighter for the Ord River irrigation scheme in the far north till now a white elephant to enormous proportion and hideous cost.

Incongruously, the latest hope of the scheme is rice, one of the first crops grown on the Ord some 16 years ago and rejected long after as "an economic failure."

But with new varieties and good recent yields, hopes are high for large scale commercial plantings from now on. However this will depend largely on development of outlets other than the limited local market.

Since rice was first rejected as a commercial proposition, host of different crops have been held up as the economic salvation of the scheme, but one after the other they have fallen by the wayside either because of pests, market turnabout or simply because of the forces working against the production of agricultural products in a high cost, underserviced environment remote from the market place.

Today, however, prospects for crops like rice, sugar, sunflowers, seeds and peanuts are hopeful though a lot more than prospects is needed before the widely held scepticism about the scheme will begin to disappear.

C. W. Quin

Recovery in farming

Alumina processing

ALUMINA IS playing a big part in Western Australia's scenario for recovery. South of Perth, two new refineries are on the way; in the far north another is planned as part of an ambitious bauxite-based development. These will involve \$1bn in mid-term investment, at least as much again longer term. But the price is a trade-off at several levels, and on the political plane, gathering clouds challenge the whole concept of growth that has made Western Australia a force in the world's resources industry over the past 20 years.

Alcoa of Australia operates two alumina refineries and has started work on a third, at Wagerup; all three locations are within 140 km of Perth in the more heavily populated southwest. A further 60 km south, at Worsley, just out of the coal-mining town of Collie, the Alwest group led by Reynolds Metals is proposing a plant to produce initially an annual 1m tonnes of alumina, five times Worsley's start-up output.

The other project centres on Mitchell Plateau, on the Kimberley coast, where Alumar holds title to bauxite reserves ultimately depicted as the basis for a total resources development. This would involve a bauxite mine, alumina refinery and perhaps aluminium smelter, fuelled by indigenous petroleum or even tidal power. But because the population of this Tasmania-sized block of country is only about 16,000, many of them Aborigines, a new infrastructure would have to be created, its costs shared with ventures to produce and process forestry, fisheries and farming products.

At least that is how Mr. Ian MacGregor regarded the scheme as chairman and chief executive of Alumina partner, Amax—virtually the genesis of a whole new region. Since then mining has lost its euphoria and alumina its impressive growth rate. The billion-dollar Mitchell Plateau dream is being kept alive by the unmundane expedient of trying to get the cash flowing by selling high-grade bauxite for refractory bricks—and even this is proving harder than expected.

Less dramatically, the alumina projects south of Perth have been suffering their own frustrations. Worsley has been edging forward since 1962. In 1969 BHP and Mr. Rupert Murdoch's News formed Alwest and introduced Reynolds. There was an attempt two years ago to push Alcoa and Reynolds together to satisfy their demand for alumina using Alcoa's bauxite reserves. Anaconda has been in and out of the Alwest equity negotiations. And partners at this stage are Reynolds, Billiton, and Kobe Steel, with BHP expected to take up the required Australian equity, although this implies a commitment to the production of aluminum metal; the return on alumina is considered too low to justify investment, and profitability improves sharply in an integrated ore-to-metal network.

Alcoa produces about one-eighth of the world's alumina, an annual 3.4m tonnes, from its Kwinana and Pinjarra plants. Western Australian operations began after Western Mining introduced the low-grade Darling Range bauxite deposits to the Aluminum Company in 1961, retaining 49 per cent for itself and its Collins House stablemates, BH South and North BH.

And this was the classical deal that has characterised the state throughout its 150-year history—access to resources in consideration for the capital and, often more important, the technology to develop them. It is one of four areas of trade-off that have come under such increasingly searching scrutiny that the political aspects of this industry have become the weakest link in the bauxite-alumina-aluminum chain. The others are environmental compromise in consideration for jobs; below-market royalties for growth; and consequently a leaning towards the "north" in the so-called "north-south dialogue."

Intervention

While trying to buttress prices by federal intervention in the iron and coal marketplace, in alumina Australia has recently opted for going it alone and undercutting International Bauxite Association prices, thus placing itself in the camp of the multinationals rather than of the resource producing nations. Similarly, Western Australia can hold its place as perhaps the best place in the world to invest in new alumina capacity only by the world's lowest royalties offsetting a cost structure which is among the world's highest.

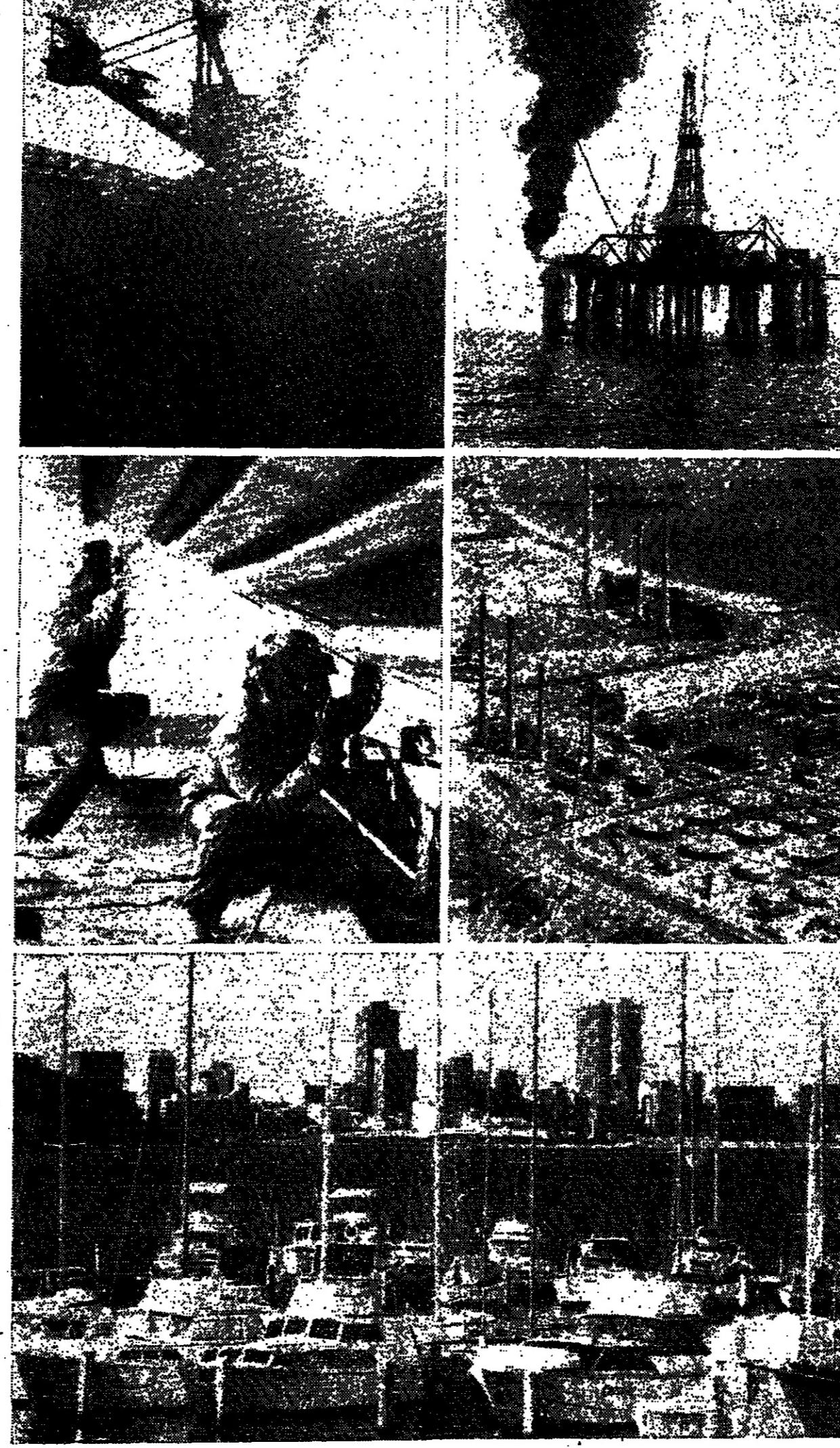
As the article on petroleum

in this survey explains, environmentalists have found bauxite mining to be a vulnerable spot in the growth-oriented economy. "Stop Bauxite Mining" car stickers rival similar anti-uranium ones. At the legislative level the campaign has failed, and most Labor opposition parliamentarians recognise that when job opportunities and ideology conflict in times of such high unemployment, ideology loses votes. But with schools for passive resistance being run and publicised, and the fruits of the last growth phase proving bitter, particularly to the young unemployed, the protest is far from over.

Perth's mild summer has removed the immediate fear of water shortages which have been exploited by claims that bauxite mining makes drinking water salty. The fungus "die-back" was killing off forests long before mining accelerated its effect; the esoteric jargon of such "scientific" conflict has become adopted by people who wouldn't know a jarrah tree from an elm. But Alcoa is taking it seriously enough to have initiated a hearts-and-minds campaign, shedding corporate reticence to take bus-loads of 1,000 people a week through the pleasant greenfield site at Pinjarra and around nurseries and new bushland on mined-out areas.

Alcoa's Wagerup has cleared all other political hurdles and is committed to starting production within three years. Mainly to keep its options open in case of a slump in the aluminum market, the main jobs are filled as late as possible. Although Alwest has yet to finalise Worsley's environmental and equity packages, the Government has been assured that building will start late this year to honour the commitment to start producing in 1982. This being so, the spinoff will be an important and timely boost to Perth's engineering and construction sectors. But the aluminum saga has included too many frustrating chapters for the planners to base firm decisions on a quick and trouble-free conclusion.

D.L.



Natural gas is the key.

Australia's largest ever resource development project is entering its final planning stages—the \$3000M North West Shelf gas fields.

Huge as it is, the natural gas project is only one of several projects that will take place during the 1980's. A further \$7000M will be invested in iron ore, alumina, nickel, uranium, coal, mineral sands, solar salt—and oil.

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The Western Australian State Government offers you a climate of encouragement and assistance.

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If you wish to participate in the development of Western Australia's resources and you want details about the State's investment and living potential, contact:

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Telephone 325 0471. Telex AA93780 OR.**

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**DEPARTMENT OF INDUSTRIAL DEVELOPMENT
WESTERN AUSTRALIA**



THE MANAGEMENT PAGE

كذا في المكتب

EDITED BY CHRISTOPHER LORENZ

WHENEVER an oil company displays an inclination to diversify from its mainstream business it is likely to attract considerable attention. Can anyone forget that one day these twentieth-century 'megoliths' will run out of their staple raw material?

Shell's cautious step into consumer products has been a discreet move. Temana, the wholly owned subsidiary concentrating on consumer products, has the not inconsequential worldwide turnover of around £100m. Of course, by Shell's standards (turnover £28.5bn) it is a tiddler but one day it will be a material part of the business, according to the hopes of Temana's managing director, Jan Slechte.

Temana's conception dates back to 1972 when an internal Shell study team was looking at consumer products. The actual decision to set up a self-contained subsidiary consumer product company was taken in October 1973 and Temana was born early in the following year.

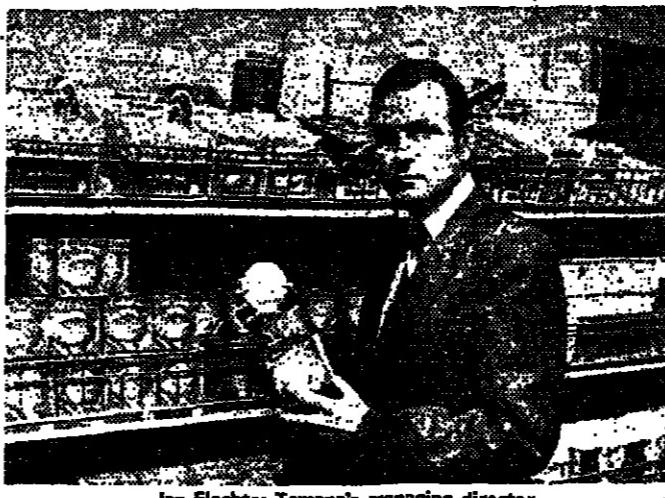
It is hard to think of a worse time to try and assail the consumer market when the oil crisis was at its height. Consumer spending was of course sharply down but in addition the whole strategy for breaking into established markets needed to be rethought.

Temana had to tear up the plans by which it had come into existence and start again. Before 1973 it was possible to introduce a new product into an established market; even if there were already a number of competitors, it would still find shelf space in the supermarkets.

After the oil crisis, supermarkets tended to throw out

Shell: out to crack the consumer market

BY JASON CRISP



Jan Slechte: Temana's managing director

brands in order to expand product ranges and use shelf space more efficiently. "When Temana started the only way to get into a market was to have a product which was perceived to have an advantage over the competition," notes Jan Slechte.

In spite of the inopportune timing of its launch, Temana did not have completely cold start. Apart from enjoying the obvious benefits of financial backing from the parent company and its extensive research facilities it inherited two existing products already being produced by Shell.

One was the Vapona range of domestic insecticides, based round a flykiller strip, which lasted several months. Vapona was a spin off idea from Shell's knowledge of "slow release" technology, after failing to interest any of the companies in the domestic insecticide market. Shell launched the product.

The other main product Temana inherited was the Teepol range of detergents which are sold to restaurant chains, canteens and other "institutional" caterers. Although the company was given a flying start Slechte boasts that it has trebled its turnover between 1974 and 1978.

Temana started with an enormous degree of ignorance compared with the opposition, says Slechte, who did not join

the subsidiary himself until 1976. Nonetheless, he feels it had three advantages over its competitors. First, it was small and flexible; second, it had the back-up facilities and resources of a very large company when it came to developing a new product. And the third advantage was the quality of its staff, he says.

Although Temana has a high level of autonomy it is dependent on many of Shell's considerable resources, it uses Shell's research facilities, and also its legal, insurance and tax services. The transactions are conducted, however, on an "arms length" basis.

Since it was set up Temana's growth has exceeded 25 per cent per annum, according to Slechte, a rate which he hopes to sustain for anything between another three and five years. Growth at the moment, is self-financed and the financial parameters set by Shell are not a constraint. Indeed, Slechte says that the parent company is far more interested in seeing it develop as quickly and as sensibly as it can rather than in profitability. He therefore has no hard and fast figure for return on capital with which he has to adhere.

Temana's autonomy is such that the Board, made up of a committee of senior Shell executives, meets only three times a year. At these meetings perfor-

mance is appraised, budgets set and a general planning review made.

Temana recruited from outside Shell and sought mainly outside marketing personnel—the skill not available in the parent company.

What surprised Slechte was the ability of Temana to attract "better than average" staff in spite of its inherent disadvantages—the company was an unknown quantity and as a newcomer to the market it made the job notably less secure than with an established competitor.

The attractions are twofold.

First, the challenge is much

greater as new ground has to be broken and, second, achievements are more obvious, and as it is a fast expanding company, new opportunities arise quicker.

The company's strategy has not been to tackle the established giants like Unilever and Procter & Gamble head on. Although one of the premises which has survived from the original study group's thinking is that to make profits you must plan one day to hold a dominant market position. Ideally you create your own market.

Temana has therefore opted

for specialised products where

there is a relatively low turn

over but a high added value. Household insecticide, Vapona, is a typical example—it is probably only bought for a home at most three or four times a year.

Shell's entry into consumer products then, is as a small, growing company winding its way into specialised markets rather than as an oil giant tackling the consumer companies head on.

Temana's successful new-product complies with this theory. Airbal, a slow release air freshener—nobody could accuse Shell of going for glamour products—was an innovation in the airfreshener market, and uses the same technology as Vapona. Rivaling the airfreshener sprays, which can be rather overpowering, according to Slechte, the slow release Airbal was able to carve its own niche in the market.

This year Temana plans to test market three new consumer products and one for its catering side. Slechte says that only one in three test marketing attempts, throughout the industry, ever succeed. The hope is, therefore, that at the end of the year Temana will have one new consumer product.

Temana's relevance to Shell

has to be seen in the fairly long term. The skills it is

gaining in consumer marketing may soon be applied to the selling of non-automotive products in filling stations.

Slechte views the company's development in stages. The first five years have been spent learning the business. "We can say yes, we have done this reasonably well although the infrastructure is still vulnerable."

The second stage, which will last between five and ten years, will be developing the capabilities and skills of the company.

The final stage is its growth into significant part of Shell.

"I think Temana will become material, accounting for 10 per cent of business, in about 25 years," says Slechte.

Diary of forthcoming business courses

The Effective Executive Director, Surrey, March 12-16. Details from Eurotech Management Development Service, PO Box 28, Camberley, Surrey, GU16 5HR.

Matrix Management, Brunel University, February 20-23. Fee: £175. Details from The Secretary, Management Programme, Brunel University, Uxbridge, Middlesex, UB8 3PH.

Senior Executives' Finance Course, Ilkley, West Yorkshire, March 6-9. Fee: £245. Details from Programme Director, London EC4V 4DD.

French steel shake-up

THE FRENCH special steel industry will soon receive the same purgative treatment as the general steel producers, according to the Manufacturers' Association, writes Terry Dodsworth.

The association's statement suggests that plans are well advanced for reorganising the special steels industry, after the restructuring of the general steel sector.

It is generally assumed in the industry that special steel-making facilities will be regrouped. The main special steels producers are Creusot-Loire and Ugine Acier.

EXECUTIVE HEALTH

The hazardous games that people play

THE "Health and Safety at Work Act 1974" is a valuable measure for the protection of the individual from numerous hazards and even if it has created a deal more work for the innocent, plus an inevitable rise in the army of bureaucrats, nobody should carp at its ideals.

Personal observation over a number of years, however, strongly suggests that something similar should be introduced for "Health and Safety at Leisure," because the number and variety of injuries which occur away from work seems to me to exceed greatly the traumas incurred while toiling.

Sea urchins

Over the last few years I have noted some quaint and even bizarre accidents which fall into such a category. A few I have recorded are: "rat-bites" (3); mouse-bites" (2); dog-bites" (7); cat-bites" (2); and bites from human, hamster and horse (one from each creature). Injuries associated with horse-riding (18); severe bruising due to blow from vexed swan (1); second degree burns from wood-worm killer (1); foreign-bodies in every conceivable part of the body, varying from splinters to lead-shot (innumerable and usually associated with DIY jobs); stings from various insects, sea urchins and jelly-fish (also innumerable)."

Of the more bizarre happenings, I must include the man who was "kicked in bottom by a friend;" a girl who dislocated her thumb "striking a boyfriend" (they are now happily married); a bright but pushy executive "duffed up by angry cabbie;" high-powered promotion expert who, while angling, "caught fish-hook in ear;" an accountant who "broke a leg playing golf" (because, having lost he threw his clubs away then tried to retrieve same from oak-tree and failed to notice



Failed to notice rotten branch

pub collided with a bald-headed man who was similarly engaged, and suffered concussion and a semi-lunar laceration." Odd, but much easier to treat than the broker who, for some extraordinary reason, got a porcupine "executive toy" lodged deeply up his nose.

Swollen ear

Less quaint are the many who manage to find sufficient sun to get blistered; and those who suffer from skin allergies from fooling about in the long grass. And I must not omit those who damage themselves in the pursuit of beauty. Infected earlobes following piercing, seem to be on the increase. Recently I revealed a lack of knowledge about modern customs to a young woman who brought a much-swollen ear to me. One gold sleeper was visible, but a little way below was another hole, very infected. I asked her whether the shop had made a

mistake and punctured twice by accident, as the other lobe was innocent of bore-holes. I was told most scathingly that this was the latest fashion. Fashion, particularly since I had to send the girl to hospital where they had to use X-ray to locate the missing sleeper.

Injuries from car accidents, varying from serious to small but painful such as "husband slammed door on wife's finger" are common. Boxing injuries are rare but newer crazes bring their toll. One entry is worth mentioning: "Six teeth kicked out in Kung Fu." The sufferer was a young boxer—and it was the instructor!

Sport of many kinds brings a variety of injuries to exercisers and those working for them; to me it brings a hard Monday's work. In the next article I will discuss some aspects with particular reference to games played with racquets, for they are regular all-rounders.

Employers
Tomorrow, you could be asked about the Job Release Scheme.

The Job Release Scheme has been extended until 31 March 1979 and now applies throughout Great Britain.

This Scheme offers men aged 64 and women aged 59 or before 31 March 1979, the chance to stop work up to a year before reaching statutory pensionable age. They'll get £26.50 a week tax-free, and many married people are eligible for £35.

The point is, they can't take advantage of the Scheme without your agreement. And if you do agree to allow them to participate, then you must recruit people from the unemployed register to replace them – though not necessarily for the same jobs.

As a result of this Scheme, your employees have the chance to stop work up to a year early, which may give you the chance to do a bit of promoting. Above all, you'll be able to take on new staff. Doing that means you're also giving a job to someone who's presently unemployed. Employees who wish to take part in the Job Release Scheme must apply by 31 March 1979. There'll be advertising in the national press to tell them about it.

Leaflets with full details of the Job Release Scheme are available from any Employment Office, Jobcentre or Unemployment Benefit Office, or ring Eileen Tingey on 01-214 6403 or 01-214 6684 for more information.

Job Release Scheme

Department of Employment DE

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March 15, 1979

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in Amsterdamand
Banque Générale du Luxembourg S.A.
in Luxembourg

January 16, 1979.

LOMBARD

Herr Otto Poehl, corsetier

BY ANTHONY HARRIS

FOLLOWERS of the Wooster have access to a good, liquid saga will no doubt remember the embarrassing secret of Sir Roderick Spode, would-be political strong man. Jeeves discovered that Sir Roderick had a hidden talent for designing lingerie, which he was putting to commercial use; and Bertie had only to utter the word "Eudale!" to reduce Spode to a spent force.

I would not expect or wish to undermine Herr Otto Poehl of the Bundesbank in quite such a dramatic fashion. For one thing he is not yet in the corset business, but only years to be. However, the English banking corset has always seemed to me aptly named—a device to manipulate the figure without much affecting the reality. Herr Poehl's proposal to control Euromarkets, however it might differ technically, seems to me open to the same objection.

Supervision

The idea that central banks ought to control the apparent creation of liquidity in the Euromarkets has appealed to tidy-minded people for many years. However, central bankers have on the whole limited their interest to purely prudential supervision.

This is partly because they know that it would take only a telephone and a brass plate to set up a new operation beyond the reach of any rules they might devise; but also because many of them are prepared to admit that it is central banks themselves who create the conditions for the growth of Euromarkets. Mr. John Kirbyshire of the Bank of England put it very neatly when he spoke on this perennial subject at a Financial Times conference not long ago. Should central banks be concerned with the operations of Euromarkets? Next time, he suggested, the question might be whether the markets should worry about central

Inevitable

When Herr Poehl of the Bundesbank talks of controlling the Euromarkets, then, and Mr. Anthony Solomon of the U.S. Treasury agrees, they are in my view nominating themselves for this year's Frankenstein Prize for self-imposed suffering. The Germans admittedly can do only half a job by yielding to the inevitable, and allowing official Deutsche Mark reserve holdings; the pressure originates from U.S. policy errors. It is only because Herr Poehl is a central banker, while Mr. Solomon is not, that I did not call this article the Unwisdom of Solomon.

They should indeed. Central banks first create the conditions in which a Euromarket can exist by imposing market-distorting regulations on their domestic banks—exchange controls and indeed the corset in Britain. Regulation Q and the Fed's refusal to pay interest on reserve assets in the U.S. two-tier markets in Belgium, the Bardepot in Germany, and so on. Unless such restrictions exist, there is no motive to move operations offshore.

This is only half the story, though. If offshore banking, which is essentially secondary banking, is to grow, it must also

JUDGES ARE prone—not without reason—to be critical of the draftsmanship of Acts of Parliament. But it must be rare indeed for judges to disagree among themselves about whether the statute under judicial scrutiny is as plain as a pikestaff, or whether the words used are ambiguous and capable of alternative meanings. (Judicial disagreements tend to be over which alternative should be preferred.) Yet that was precisely the fate of the case of the woman teacher, aged 61, who complained that she had been unfairly dismissed by a local education authority.

This is a matter of common experience. The Nixon squeeze caused temporary havoc in the Eurodollar market, and Mr. Eulalie, whatever his other failures, has had no problems with Eurosterling since he tightened the rules two years ago. The Euro-DM market, on the other hand, has only taken off since the German money supply was allowed to overshoot. The reason is clear enough. Liquidity creation—borrowing long and lending short—is a risky game unless you either have access to large retail deposits (U.S. banks do most of the multiplying in Eurodollars, and so on) or unless the interbank market is both accessible and liquid.

There are two good ways to ensure this. One is to run a monetary policy based solely on monetary aggregates. This means that any drain of funds, whether across the exchanges or into foreign banking markets, is promptly made good.

Another is to "undermine" your currency deliberately, through determination to prevent it going up. Intervention swells the German money supply; in combination with the Bardepot regulations, the main effect is seen in Euromarkets.

If furthermore you pursue two contradictory policies—refusing to allow your currency to be used as a reserve currency, but buying in the dollars which flow from reserve switching in the Euromarkets—you ensure that central bank attempts to diversify their reserves are also intermediated through the Bundesbank. These are the current policies of the Bundesbank.

They should indeed. Central banks first create the conditions in which a Euromarket can exist by imposing market-distorting regulations on their domestic banks—exchange controls and indeed the corset in Britain. Regulation Q and the Fed's refusal to pay interest on reserve assets in the U.S. two-tier markets in Belgium, the Bardepot in Germany, and so on. Unless such restrictions exist, there is no motive to move operations offshore.

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Schools (Around Scotland). 5.55 News and Weather for Scotland. 6.23 pm Reporting Scotland. 11.53 News and Weather for Scotland. Wales—1.45-2.00 pm Pioi Poi. 5.55 Nationwide (London and South-East only). 6.20 Nationwide. 6.50 Question of Sport. 7.10 The Rockford Files. 8.10 The White Tribe of Africa. 9.00 News. 9.25 The Monday Film: "The Raging Moon" starring Malcolm McDowell. 11.15 Tonight. 11.55 Weather/Regional News. All Regions as BBC 1 at the following times: Scotland—10.00-10.20 am For

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THE ARTS

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Orange Tree, Richmond

The Caucasian Chalk Circle

by B. A. YOUNG

The Caucasian Chalk Circle is not so much a play as a series of imitation folk-tales, ending with the chalk-circle trial which Brecht borrowed from the Chinese but which is a variant of the traditional Judgment of Solomon. (Brecht had used it before in a story called *The Augsburg Chalk Circle*. He was not a notably original deviser of plots.) In Grusinia, which is Soviet Georgia, two claimants to the same child are challenged to pull him out of the circle in a tug-of-war. The verdict goes to the woman who stops pulling in case she hurts the child, so illustrating the overall theme of the play, that property belongs to those who make the best use of it.

Sam Walters's production emphasises the folk-like element, with his company permanently on stage, seemingly breaking into the narrative as they please; virtually, the effect that Brecht required with his Singer, though here music has been all but eliminated. (Despair's music is so horrible we can be specially grateful for this.) Moreover, the parts are not taken by single players, but handed over now and then from one to another.

This effective notion gives us a fresh view of the characters as they reach fresh situations. We have four Grushas, three Azaks, two Simons (and they must forgive me if I do not name them all). This provides the necessary distancing-effect: we are being told a story, not writing is thick and over-doubled.

Upon that glowing accompaniment Perlman spun his solo line with sweet lucidity and unhurried assurance. Apparently conductor and violinist agreed that the Allegro, non troppo should be very unhurried indeed; it was grand and stately, to the point where the bass octave-leaps sounded faintly ponderous, but all so cogently shaped that there was no danger of losing its momentum. Besides, Haitink and Perlman contrived a great curve of rising excitement in the quasi-Hungarian Finale, beginning unusually far back and sweeping irresistibly forward. Only Perlman's unabashed portamento gave one a moment or two of doubt; beyond question the Concerto's dedicatee Joachim used much more still, but in modern terms it is risky—if the orchestral violins are not to indulge in it, the soloist seems to be sugaring his part unnecessarily. Perlman's full-singing tone tugs at one's sympathies enough without those winsome slides.

Haitink had opened the programme with the "Clock" Symphony of Haydn: a lithe and gracious performance, too straight-faced to indicate much of the wit Haydn lavished upon the score. There was a consistently soft attack, and few phrases were sharpened to a point—least of all in the final Vivace, whose bite was entirely harmless. Haitink returned later with Itzhak Perlman in the Brahms Violin Concerto, and displayed the real breadth of his powers to far greater effect. Without shading his soloist he drew out the strands of the orchestral music with loving warmth and in the Adagio with remarkable delicacy. It was a rendering that might have been destined to refute the familiar charge that Brahms's symphonies

Shakespeare at Stock Exchange

There is an exhibition of costumes from AT&T's *Will Shakespeare* series at the Stock Exchange until February 21 in aid of the Royal Shakespeare Company's Barbican Appeal. The Barbican Appeal, launched last April by the Shakespeare Theatre Trust to support the work of the RSC in its new permanent London home at Barbican, has so far raised almost £150,000 towards its announced target of £1m. The Stock Exchange Exhibition is part of the first phase of the appeal which is aimed at City firms and organisations in the City of London.

SOCCER

Arsenal have a hot property in Brady

BY TREVOR BAILEY

FOR the fourth successive week the weather brought wholesale cancellation of football fixtures, and only five of the fourth round FA Cup matches could be played.

Again the First Division representatives experienced an unhappy afternoon. Manchester City, having knocked out by Shrewsbury, holders Ipswich, had come home to a goal-less draw by a much-improved Orient. Wales, somewhat fortunate to secure another chance with a late goal against Newcastle, had only Nottingham Forest and Arsenal definitely through.

Arsenal, last year's losing finalists, had previously needed five games to dispose of Third Division team, Shrewsbury Wednesday, and their 2-0 victory on Saturday over Notts County, whose creaky defence has conceded more goals away from home than any other team except Cardiff in the Second Division, was unimpressive.

The ridiculously high fees that clubs are prepared to pay for players, and their reluctance to spend on ground improvements, is due to these factors. Even if a club should over-spend then it can still reclaim the tax paid on the profit of the previous year. Understandably, the directors prefer to see



A scene from Act 1 of 'Parsifal' at Bologna

Italian provincial opera

Nabucco and Parsifal

by WILLIAM WEAVER

Some of Italy's major opera houses are still in trouble. After the Kristallnacht of last summer, when a zealous, ill-advised Minister of Tourism allowed a host of eminent figures from the musical world to be sent to jail, the Fenice in Venice, the Teatro Carlo in Naples, and the Teatro dell'Opera in Rome are, practically comparable. Still, Mr. Walters does not cram politics down our throat, even if Brecht does his best; he presents the stories with real narrative charm and humour, and without extraneous songs, banners and constant changes of scene the evening speeds past more quickly than Brecht evenings usually do.

The Teatro Regio in Parma, for example, opened a short time ago with a more-than-reliable production of *Nabucco*, which will later tour other opera houses of the Emilia-Romagna region, thanks to a sensible and fertile co-production plan that has now been functioning for several years. Part of this plan was the creation, too, of a regional orchestra, which served Parma for the *Nabucco*.

This orchestra is excellent, capable of producing a pleasant warm sound, and the individual players give a good account of themselves in solo passages (notably in Wagner's *Die Meistersinger* and the first *Act*). Michelangelo Veltro's reading was fluent, straightforward; he neither emphasised the artifice of the youthful Verdi nor apologised for it with attempts at sophistication. The chorus, enlarged for the occasion, was also first-rate, totally committed; the inevitable encore of "Viva, pensiero" was justified and appreciated.

The notorious audience of the Regio's gallery seems to have calmed down. At least they no longer demand the impossible, and they evidently appreciated the merits of the cast. If none of these singers was on the international super-star level, they did their job with skill and enthusiasm.

Perhaps the greatest enthusiasm came from the soprano

Regio, the Comunale of Bologna is not afraid of venturing outside the standard repertory. Last year, it opened with an Italian version of *Dit Fledermaus* (some operagoers considered this step outrageously frivolous). This year it turned in another, almost equally unexpected, direction: the inaugural opera was *Parsifal*, in the original German.

The Bologna orchestra, too, played well (the brass, in particular, merited praise for its clarity and radiance), conducted by Gustav Kuhn. This young artist gave a fluent but un hurried reading of the score. Most of the singers were impaired, but still this *Parsifal* generally

participation; her singing betrayed a few difficulties in the second act, but she triumphed over them thanks to her musicality and her skill as an actress.

Karl W. Böhm was a somewhat wooden, but acceptable *Parsifal*. A local artist, Michele Cannizzari, realised the sets, decorated with handsome sculptures in blown glass and some plastic material. The Hall of the Grail was especially effective, with its panels of deeply-scored glass, speckled with varicoloured woods, like a Pollock. The costumes, by Dorilea Bignotti, were traditional, opposite Ambrosini did not always light the sets—the singers—appropriately (Böhm suffered most from the harsh illumination: he looked younger during the curtain-calls than during the performance); but for the most part, the production was visually successful as was the *Parsifal* generally.

The *Nabucco* in Parma and the *Parsifal* in Bologna were finally productions of which any theatre could rightfully be proud; the second will continue with other renditions of interest (the Italian premieres of *L'elisir d'amore* in Bologna, *Schoenfeld's The Magic Flute* in Parma and *Bolone's Don Giovanni* with a visiting troupe from Moscow). Orchestrally speaking the provinces in Italy are far from provincial.

The effect of the whole is richly allusive: it would be fun

one day to sit down and tease out the many side-glances and references missed at first hearing.

At the end of each score

one

FINANCIAL TIMES

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Monday January 29 1979

Limits to picketing

THE TWO aspects of picketing which have caused most concern during the last few weeks are, first, the use of threats and other forms of intimidation to prevent employees from passing through the picket line, and, second, interference with the lawful activities of employers and employees who are not concerned in the dispute. On the first point, Mr. Sam Silkin, the Attorney-General, reminded the House of Commons last week that picketing as defined in Section 15 of the Trade Union and Labour Relations Act 1974 is lawful if it is "in contemplation or furtherance of a trade dispute, if its sole purpose is to give or receive information or to persuade someone to work or not to work and if it is peaceful."

Enforcement

Mr. Silkin went on to say that if a picket obstructs the highway in order to cause a driver to stop, that is a breach of the criminal law and Section 15 is no defence. "A driver who wishes to drive past a picket line is in law entirely free to do so, so long as he drives in a lawful manner. If a driver, or anyone else, including a picket, is unlawfully obstructed, intimidated or assaulted he should report the matter to the police."

The enforcement of the criminal law is, of course, a matter for the police and Mr. Silkin's statement should encourage them to do so. It is also worth considering whether the law could be strengthened in order to facilitate the task of enforcement. Lord Wigoder suggested in the House of Lords last week that the number of pickets at any place of access where industrial action is taking place should be limited, perhaps to six or ten. While there might be some difficulties in enforcing such limitations, the need to prevent a recurrence of the mass picketing which occurred at Grunwick is obvious.

Even more worthy of support is Lord Wigoder's proposal to restrict the right of picketing to members of the union who are employees of the employers who are involved in the dispute. There are, of course, some problems over the definition of the word "intimidation," but Mr. Silkin's statement should at least serve to remind trade

union leaders at all levels of what the law is and of their responsibility to ensure that it is observed. Much more uncertain is the civil law on what has been called secondary picketing. The 1974 Act, effectively re-enacting section 3 of the Trade Disputes Act 1906, provides that no action can be taken against any person who induces another to break his contract of employment if this is done in contemplation or furtherance of a trade dispute. Section 3 of the 1976 Act extended this freedom to include interference with commercial as well as employment contracts. Conservative spokesmen are arguing that this extension has encouraged the spread of secondary picketing, and predicting that his unilateral declaration of independence would be "a three-day wonder." Mr. Ian Smith set in train the events that 13 years later have forced him to renounce the platform of "White supremacy." During those years it had enabled him to win four successive general elections without losing a single seat in Parliament.

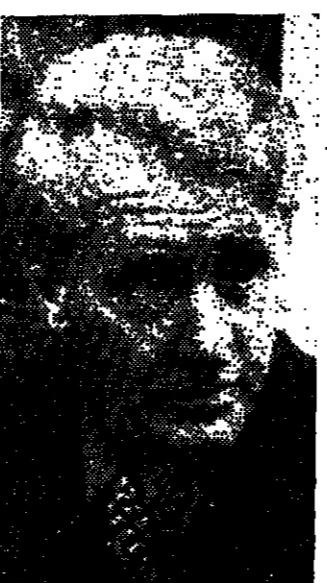
In surrendering the principle of White minority rule, Mr. Smith has simultaneously lost a significant proportion of his previous electoral support. Just how significant the loss has been we shall know on Wednesday when the final referendum results are declared, but there is little doubt that his popularity is on the wane. At a crowded and noisy meeting in Salisbury recently the ritual standing ovations, cries of "good old Smithy" and choruses of "he's a jolly good fellow" were replaced by a group of angry young Whites singing "he's no bloody use to anyone, he's no bloody use at all."

Unenviable position

During the referendum campaign Mr. Smith has strayed into what is for him very unfamiliar terrain. In the past he and his party have always championed the status quo. As real conservatives they have opposed change, especially change that would endanger the privileged positions enjoyed by their supporters. Yet now, they are in the unenviable position—for conservatives—of having to advocate a radical change that runs directly counter to everything they have stood for in the past.

No politician enjoys eating his words in public and Mr. Smith is no exception. To sell this unpalatable package to the White electorate, the Prime Minister has had to resort to an unwieldy stick and carrot formula. The stick is best summarised in the phrase used time and again at referendum meetings by White ministers, "the situation in which we now find ourselves."

Mr. Smith and his colleagues explain that what they are doing now is not from either choice or conviction. But they have been forced, they say, against their better judgment by hostile world opinion, by difficult economic circumstances, by a deteriorating security position and, above all, by judicious arm-twisting from Pretoria to embrace "this thing called



Mr. Smith—no longer the jolly good fellow?

majority rule," to use Mr. Smith's own expression.

Even right-wing Senators and Congressmen in the U.S. told him last October that unless he was prepared to abolish all race discrimination and to accept one man one vote elections, he would never secure U.S. recognition, says Mr. Smith. There is no alternative, he says.

Most Whites—with a few exceptions on the far right—accept the "stick" part of the argument. However, there are those in the Rhodesian Action Party and other small right-wing groups who accuse Mr. Smith of distorting Pretoria's stance in the whole affair. They insist that the Botha Government is not exerting any pressure at all on White Rhodesia to agree to majority rule.

The "carrot" comes in two forms. First, voters are told that the terms of the March 1978 internal settlement and the draft 1979 Constitution (on which they must vote next Tuesday) are far better than Mr. Smith had ever expected to be able to negotiate, and that if these are rejected the conditions will be far tougher next time. This is also widely accepted by those on the far right who still say they believe in a federal solution encapsulated in the phrase "conservatism not capitulation." The right wing says there is still time to negotiate a three tier federal solution which would avoid domination of the minority Ndebele and the minority Whites by the majority Shonas.

Secondly, Mr. Smith claims—with considerably less justification—that there is at least a fifty-fifty chance of the new dispensation being recognised internationally after the one man one vote elections are held in April. To support this claim, Mr. Smith puts forward what can only be described as a rose-tinted interpretation of the Case-Javits resolution approved in the U.S. Senate late last year. This resolution stipulated that provided President Carter was satisfied that the transitional government in Salisbury had fully co-operated with efforts to arrange an all-party conference

RHODESIA SINCE UDI

Nov. 11 1965	Ian Smith makes his unilateral declaration of independence from Britain.
Dec. 1966	Mr. Smith and Harold Wilson meet aboard HMS Tiger for abortive settlement negotiations.
Oct. 1968	Mr. Wilson and Mr. Smith meet again aboard HMS Tiger.
Nov. 1971	Mr. Smith and Sir Alec Douglas-Home, then British Foreign Secretary, reach agreement on settlement proposals, subject to their acceptability to people of Rhodesia.
May 1972	Pearce Commission finds the 1971 agreement is not acceptable to majority of Rhodesians.
Oct-Dec. 1976	Geneva conference between Rhodesian Government and Black nationalists under British chairmanship.
Sept. 1977	Britain publishes Anglo-American settlement proposals, attacked by both Mr. Smith and Patriotic Front guerrillas.
March 1978	Mr. Smith and three internally-based nationalists reach agreement on majority rule framework. Pact condemned by Patriotic Front guerrillas, who vow to fight on.
Jan. 30 1979	Referendum among whites on "internal" settlement constitution.
April 20 1979	Election by universal suffrage, provided the referendum is successful.

on the country's future and provided that the March agreement was fully implemented (including the successful holding of majority rule elections) then economic sanctions against Rhodesia should be lifted.

While the transitional government did agree to attend an all-party meeting "without pre-conditions" the chances of the April elections being seen as "free and fair" would seem to be extremely remote. State Department officials are understood to have told the transitional government that a poll of sixty to seventy per cent of the eligible 2.9m voters would be necessary before there could be any consideration of recognition.

But a no vote would have very serious consequences, he warns, including the possibility that Pretoria might use the oil sanctions weapon against Rhodesia and even throw in its lot with the West in forcing the Whites to participate in a much less favourable settlement involving the Nkomo-Mugabe Patriotic Front.

"If you vote no, Nkomo and Mugabe will dance in the streets of Moscow," proclaims a government advertisement in the Rhodesian Press this week. "Successful elections would be the single biggest blow to their ambitions for this country."

Furthermore with martial law applying in 85 per cent of the country (and likely to be extended to cover the country as a whole by April) and with the existence of the so-called private armies (which even Chief Chirau, a member of the four man executive council in the transitional government, said will make it impossible to hold free and fair elections), the chances of international recognition of the vote would seem to be slim.

A further snag is that since

the Case-Javits resolution was approved in the U.S. Senate, there has been one major change in the March agreement. It has been agreed to form a government of national unity after the April elections in which there would be at least five White cabinet ministers so that three per cent of the voters (the Whites) would not only have 28 per cent of the seats in parliament but also 28 per cent of cabinet representation.

It is the hope of world recognition that the electorate finds difficult to believe in. After meeting Mr. Smith is asked why the domestic Black leaders—especially Bishop Muzorewa and the Rev. Sithole—have failed to end the war as they promised to do after the signing of the internal settle-



Mr. Nkomo—dancing in the streets of Moscow?

ment last March. In bleaker moments during the campaign the Prime Minister has been forced to admit that he can guarantee nothing and promise nothing should the electorate vote yes.

Alternatively Mr. Hayman's worst fears—and those of other Rhodesians of all races—might yet materialise and the country could slip inexorably into the chaos of an Angolan-style civil war.

Although there are nominally 94,500 voters on the roll (nearly all of them Whites but also some Asians and coloureds—persons of mixed blood), at least 15,000 of them are estimated to have taken the gap (emigrated) leaving a total voter potential of less than 80,000. Of these at least a quarter are expected to abstain which will do more damage to the yes than to the no vote. Farmers have been heard to say that they are not prepared to drive along dirt roads where landmines may have been planted or where they may run the risk of being ambushed just to vote in favour of Black rule.

In spite of this, Mr. Smith is expected to have the last hurrah—he has said he will retire from politics at the April elections—to carry at least 60 per cent of those votes that are actually cast. Whatever his final majority it is unlikely, however, to be recorded in history as a major landmark in the transformation of Rhodesia to Zimbabwe.

But whatever the outcome of the referendum vote it is likely to move the country one small stage nearer to a denouement, albeit possibly not along the lines intended by the voters. A no vote would be likely to speed the process of

change by hastening the country along the road to collapse. Anger in Pretoria, fury on the part of the Muzorewa, Sithole and Chirau nationalists, disillusionment among Whites holding key positions in Government, business and the security forces, would probably combine to bring down the transitional government as presently constituted. Just what could then be done to pick up the pieces is far from clear.

The onus would lie with Britain, the U.S. and South Africa to try to revive the all-party conference but this seems unlikely given the experience since 1969 and that of many other African countries—such as Rhodesia's own experience since 1969—and that of many other African countries shows that the only effective checks and balances are military in nature.

MEN AND MATTERS

A kind of success under Bow Bells

After 15 years and over 50 luncheon dialogues with everybody who ever was of interest, or pretty well everybody, the vicar of St. Mary le Bow in Cheapside, the Reverend Joseph McCulloch, has organised one last series, starting on Tuesday next week. "The Mousetrap" he says. "I'm getting sere and yellow." The weekly "discussions between civilised people" began when St. Mary le Bow was rebuilt and McCulloch had two pulpit installed. "I thought the most important thing was to open up the dialogue between the Church and the world." The experiment has continued since then.

No man ever says he's succeeded, but there was never a seat vacant, and the standing room was over-filled for 15 years," says McCulloch.

The last series will not, he hopes, be televised: "I'm not very keen on the media. They are a mixed blessing." Anyway, the dialogues are "a City thing." But the speakers in the other pulpit should, if that is possible, attract an even larger-than-usual audience—Bernard Levin, deprived of his usual platform, Joyce Grenfell, Lord Home and Jonathan Miller. The very last on March 20, will be the Dean of Westminster, "because it was out of a discussion we had in the Abbey years ago that it all started."

Brave Scotsmen

Coca-Cola may, as the Chinese marketing campaign puts it, render one happy. But I hear Seagrams has made doubly sure of this by selling a consignment of rum to fortify the secret formula. Altogether the company has off-loaded 1,700 cases of stronger brews in China, which should further lubricate international understanding. Moreover, they reject arguments that the building has any special architectural merit.



"While we endure the Year of the Ostrich"

Notwithstanding preoccupations on other fronts, Lloyd's is facing with urban calm some heavy sniping from conservationists. The plans for demolishing the market's Old Building in Leadenhall Street has already evoked criticism; now the organisation "Save Britain's Heritage" has distributed leaflets claiming that few members have given support to the £45m project.

Although only about 8 per cent of Lloyd's 14,000 members did bother to vote on the Old Building scheme, four-fifths of those were in favour. Advocates of redevelopment insist that this was representative. Moreover, they reject arguments that the building has any special architectural merit.

I make the rounds of every bakery I find in the French

provinces," explained the peripatetic academic, jingling a jacket of 54 rides in the subway. "In Paris they've usually been cleaned out by other Americans."

Courtenay Blackmore, Lloyd's head of administration, tells me there are now plans to keep several of the main rooms in the building intact. The fine marble in the main hall and carved wood columns will also be preserved. But he considers it would be "dishonest" to retain the grandiose classic-style facade, while creating something totally different behind it.

The architects involved are Piano and Rogers, who designed the Pompidou Centre in Paris. Conservationists fear they will be characteristically uncompromising in their approach.

Although Lloyd's hope that demolition will begin in the summer, that may be difficult in the face of conservationist protests. So far, neither planning permission nor consent to demolish has been obtained.

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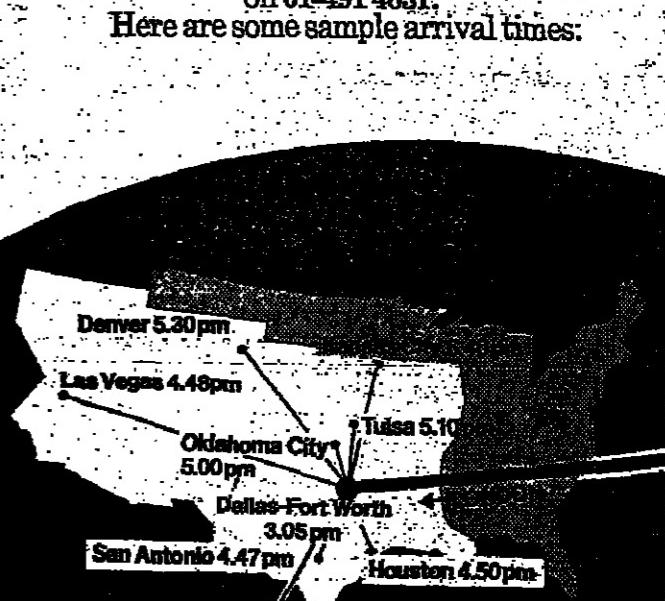
I make the rounds of every bakery I find in the French

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Observer

The flaws in Volvo's grand design

By WILLIAM DULLFORCE, Nordic Correspondent, in Stockholm

"PEOPLE ABROAD have the impression that the advance of Swedish industry has been broken—that we are resting on our laurels; that we lack ideas and commitment and have an uncertain future. Volvo wanted to show that this need not be so."

This spoke Mr. Pehr Gyllenhammar, Volvo's managing director, on Friday, when he acknowledged the defeat of his plan to sell 40 per cent of the car and truck company to Norway for Skr 950m (£110m or \$218m). The words reflect the dimensions in which he himself saw the complex deal he had negotiated, involving a North Sea oil venture for Volvo and complementary agreements between the Swedish and Norwegian governments for oil and timber exchange. The words also display a highly pitched ambition to be the leader of a private enterprise.

Mr. Gyllenhammar was defeated in a 17-day campaign by a group of small shareholders who had their noses much closer to the ground, and thought their managing director should apply more mundane business criteria. They have staved one of the most dramatic confrontations in Swedish business history and in the process thwarted the designs of two governments.

The political reverberations of their victory are likely to be widespread within Sweden. The trade unions and left-wing parties see the shareholders' action as a classic example of capitalism subverting national interests. The victors believe that by nurturing the network of linked agreements they have demonstrated the incompatibility of mixing state and private business.

Yet Mr. Gyllenhammar may not be entirely wrong in linking the fortunes of his company with those of Sweden's industry in general. Volvo's Norwegian drama has spot-lighted dilemmas common to Swedish manufacturing com-

panies. With its Skr 19bn turnover in 1978 and its 45,000 employees in Sweden, Volvo is the country's biggest industrial enterprise. Like that of the Swedish economy as a whole, its existence depends on exports. It has to compete abroad from a high-cost base and in recent years it has not been able to generate enough profit to make the long-term investments which might ensure its future viability.

Mr. Gyllenhammar insists that Volvo remains a sound company. It is true that it has come through the recession financially intact and has not had to reduce the shareholders' dividend. But the fall of the Volvo share price on the Stockholm exchange—from around Skr 250 to Skr 80 over the last five years—illustrates the market's opinion of its future and whether Volvo can remain a private company or whether it must suffer the fate of the nationalised Swedish shipyards and steel mills.

Over the last two years it has made three attempts to solve its problem: the first was an abortive merger with Saab-Scania, the other Swedish car and truck maker. The second was to seek product development funding from the Government, which was already committed to unprecedented outlays on buttressing the shipyards, steel and mining companies. Volvo was not turned down flat, but the Ministry of Industry wanted to revert to the possibility of merging Swedish car production.

Interpreting that as a snub from the non-Socialist Government, Mr. Gyllenhammar went across the border to the Labour Government in Norway. Norway has all money to spend and has been trying for years with little success to interest other countries in creating industrial co-operation and technology for North Sea oil. More particularly, the Norwegians are eager to process more of their aluminium into finished products and to

has hitherto served it well, of gradual technical improvement of its cars. Now it has to meet both the competition of bigger car makers and the challenge of a swifter advance in car technology, involving electronics and new materials.

Mr. Gyllenhammar said on Friday that his deal with Norway was not just a matter of money but the thread running through the shareholders' prospectus was the company's need for more capital. The reduced return on capital has coincided with the necessity to spend more on research and product development and on tooling up for a new car. Both the size and the risk of the investment have increased.

The question is whether they are beyond the capacity of the present shareholders and whether Volvo can remain a private company or whether it must suffer the fate of the nationalised Swedish shipyards and steel mills.

develop their new plastic industry—two materials of growing importance in car construction. Moreover, Norway could offer another and more promising opportunity for diversification by a privileged entry to North Sea exploration and the chance of moving into the offshore construction and supply business. Finally, the whole scheme would give an enormous boost to the Nordic industrial cooperation, which the five countries of northern Europe have long thought desirable but have done little to realise.

When it was announced last May, the Volvo-Norway deal impressed by its boldness and vision. What went wrong? On the face of it there was a sound basis for co-operation between Norwegian companies and Volvo. Norway produces about 850,000 tonnes a year of primary aluminium, an industry which owes its existence to cheap hydro-electric power. Only about 100,000 tonnes is processed domestically into semi-finished or finished products.

In the aluminium field plans

The Norwegians want to produce more of their aluminium and reap the benefit of the added value. Like Sweden, Norway is a prosperous welfare state with high incomes and high-cost production. It, too, has overcapacity in its shipyards and its manufacturing companies have a productivity problem, because they have been induced to keep on more workers than output and sales justify.

Following the Swedish example again, there is urgent need to reorganise Norwegian industry and to develop new branches and higher-grade products. Norway will not lack investment capital but it is short of experience of product development, management and marketing. For the past couple of years the Government has been trying to "buy" experience by offering long-term oil contracts in return for industrial co-operation. A prime target has been West Germany, but results have so far been disappointing.

In the aluminium field plans

for the next three years were setting up a bi-national effort to exploit their technical advantages with an input of risk capital sufficient to see them through the next five years. From the industrial point of view it looked promising.

The trouble was that Mr. Oyvind Nordli, the Norwegian Prime Minister, needed to meet some political objectives. Volvo was committed to establishing between 3,000 and 5,000 new jobs in Norway and to spending between Skr 580m and Skr 830m there over the five-year period.

These commitments largely nullified the effect of Volvo's Skr 750m equity gain. In addition the deal was tied to long-term agreements between the governments for Norwegian oil deliveries to Sweden, which in turn was linked with an agreement for Swedish timber deliveries to Norwegian mills.

This last agreement was interpreted differently by the two governments.

This compares with exports to West Germany of some 170,000 tonnes of primary aluminium a year. The Norwegians do not know how much of it goes into automobile components, but it is certainly considerably more than the 10,000 tonnes they produce themselves.

For the Norwegian Government the arrival in Oslo of Mr. Gyllenhammar seeking capital opened up an enticing prospect of a captive customer and the opportunity to develop products in close collaboration with a manufacturer whose skill in component buying is internationalised. Similar prospects were seen for the infant plastics industry, based on the new petrochemical complex at Rafnes.

A new car project was outlined to be developed at least to the prototype stage in Norway and with Volvo and Norwegian aluminium and plastic manufacturers co-operating in the development of new light materials. Two sets of high-cost producers with pro-

ductivity and competition problems were setting up a bi-national effort to exploit their technical advantages with an input of risk capital sufficient to see them through the next five years. From the industrial point of view it looked promising.

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The outcome was a pot-pourri which not only did not stand up to the examination of business analysts but would also have imposed a great burden on the Volvo management. Doubts even took root in the Volvo boardroom. The fact that the Swedish Shareholders' Association was able to mobilise 38 per cent of the shareholders and block the sale of stock to Norway was probably due mainly to suspicion of the complexity of the package and the unconvincing blend of political, national economic and business interests.

Mr. Olof Palme, the Social Democrat leader, said yesterday that providing more private capital for Volvo would only give greater influence to the Wallenberg interests. The funds should be public. Mr. Palme is poised for a return to power in the election in September. Volvo's small share-holders have won a battle: they have yet to win the war.

VOLVO: PRODUCTS AND MARKETS

PRODUCT GROUP	1975	1976	1977
	Per cent of total sales		
Cars	55	54	51
Trucks	22	23	25
Buses and public transport systems	2	3	3
Marine and industrial engines	4	5	5
Construction equipment, farm and forest machinery	12	11	11
Aircraft engines, etc.	3	2	3
Recreational products	1	1	1
Other sales	1	1	1
Total	100	100	100
TOTAL SALES (\$Kr m)	13,692	15,743	16,168
MARKET AREA	1975	1976	1977
Percent of total sales			
Sweden	29	32	29
Nordic Area, excluding Sweden	12	13	14
Europe, excluding Nordic Area	28	30	33
North America	16	11	12
Other markets	15	14	12
Total	100	100	100

Source: Volvo

Letters to the Editor

Bearings in Europe

From the Managing Director, Industrial Engineering Products:

Sir—I was with interest that we read your article of January 23 regarding SKF and the general bearing market situation in this country.

I really feel that it must be stated that you did not give enough prominence to the tremendous competition from

the City of London. The abundant coverage given to the new building in the architectural Press at the time make it unmistakably clear that Cooper's building was considered something out of the ordinary.

Lloyd's was no less enthusiastic. When Cooper received his Gold Medal, Sir Percy Mackinnon said on behalf of Lloyd's: "I was associated with Sir Edwin Cooper in the building of the new Lloyd's building, and I can say without any hesitation or qualification, that it would be difficult to imagine a greater architect than Sir Edwin Cooper . . . he has produced for us at Lloyd's an almost perfect building." It is the interior of Cooper's building which is the finest point: the vaulted corridor, the elliptical tribune; the magnificent under-writing room; the library; the committee room; and the dining room. Two of these, Christopher Hussey said in 1928, were "as good as anything done in the City since the time of Grinling Gibbons".

Cooper's Port of London Authority building has been modernised and refurbished—a similar programme in the Lloyd's old building would cost far less than the proposed £45m new development.

Out of Lloyd's 14,000 members only just over 900 voted on the proposals—most were not even sent a proper brief. Once again we urge that refurbishment should be considered in preference to redevelopment.

Marcus Blamey,
Save Britain's Heritage,
3 Park Square West, NW1.

Lucky for London

From the Leader of the Opposition, Greater London Council:

Sir—On January 24 you carried an article which referred to the £250m that Greater London Council will spend on inner city projects. You quote the deputy leader of GLC as attacking the Labour Government for failing to back the GLC's financial muscle. This is a completely untenable position, in fact Government aid to inner London massively exceeds GLC spending.

Money is available out of the Exchequer to help finance the GLC's new energy strategy.

It is tempting to assume that there is some serious argument for picketing because many apparently respectable and responsible people such as the Prime Minister defend it. In the same way no doubt many well intentioned people in Spain assumed that there must be serious arguments in favour of the tortures of the Inquisition.

P. E. Bridge,
Patten Bridge and Co.,
3 Verulam Buildings,
Gray's Inn, WC1.

Picketing and a free society

From Mr. P. Bridge:

Sir—I would like to take issue with your correspondent, Justinian, (January 22) who suggests that some form of picketing is reasonable and should be permitted in a free society.

Picketing is not just a means of communication. Employees who agree together to withdraw their labour have considerable opportunities to draw the attention of other employees to the fact that they are doing so and the reasons for it. Indeed it would be difficult for the other employees to avoid acquiring this knowledge quickly. There is no reason why such employees should be given the legal privilege of a means of communication which is an oppression to others.

Such enquiries and eventual priority decisions are the function of an independent energy council, not an energy commission which only serves as a platform for public debate between energy interests each promoting their own case, rightly or wrongly as they must do to preserve their separate identities.

The speed with which the consumer changes his gas will be as nothing when piped hot water is available—at a lower cost. In London Pimlico has it at 15p per therm.

Mr. England's recent speech refers to greenhouses at Duxford and fish farming at other power stations. The greenhouse at Duxford covers half-an-acre. At 10 watts per sq ft there is enough waste energy from over 2,000MW (e) units to heat 10 square miles. The rest the same speaker suggests for heat at Didcot must be something dramatically novel if more than a tiny fraction could be put to useful ends. How can such trifling developments be anything but red herrings, how can they be in any sense the encouraging developments in joint ventures with private enterprise?" this speech promises?

Surely, our need for an independent energy council—to replace the now admittedly outmoded Electricity Council—is urgent and vital to our precious energy future.

Norman Jenkins,
Whitehill, Evesham,
Surrey.

Can employers strike?

From the Managing Director, Malton Textiles:

Sir—Employers have a weapon quite as strong as the employees' right to withdraw their labour. Employers are unpaid tax collectors for the Government. Every week they collect PAYE at great cost to themselves in staff employed, books kept and audited.

Therefore, I suggest that all employers give notice that on a certain date they will cease to pay over PAYE until Parliament brings in law to forbid strikes in essential industries, to limit the numbers on picket lines, to prevent secondary picketing, to enforce secret postal ballots before strikes and to forbid closed shops.

This idea will be more attractive to small and medium firms than to the large. State-supported companies, but it is one way of forcing action against the selfish bullying of a few powerful unions.

D. C. Smith,
Malton Textiles,
Beam Shant,
Kirby Misperton,
Malton, N. Yorks.

Today's Events

conference called to consider banking hours.

UK-TUC General Council discusses the economy with the Prime Minister in Downing Street.

TUC Employment Policy and Organisation Committee meets to consider industrial relations and a new picketing code.

National Union of Journalists starts disciplinary hearing in Birmingham on 169 members who disobeyed strike instructions. National Union of Bank Employees special delegate

House (ex-Presidents Nixon and Ford will attend).

UK-Romanian Joint Commission meets the London Chamber of Commerce for trade talks.

Sir Kenneth Cork, Lord Mayor of London, visits City of London Deansery Synod at Innholders' Hall, College Street.

Overses—Mr. Deng Xiaoping, Chinese Vice Premier, begins a "vis-à-vis" tour of the U.S., including visits to Washington, D.C., Houston and Seattle—starting with a state dinner given by President Carter at the White

House of Commons—Secretary of State for Economic Affairs.

Mr. Christoph Van der Klaauw, Dutch Foreign Minister, and chairman of the Council of Ministers, meets the London Chamber of Commerce for trade talks.

Sir Kenneth Cork, Lord Mayor of London, visits City of London Deansery Synod at Innholders' Hall, College Street.

International Sweets and Biscuits Fair opens in Cologne (until February 1).

International's "condensing" division and refrigeration show opens in Philadelphia (until February 1).

See Financial Diary on page 12.

FRENCH FRANCS 150,000,000

9 3/4 per cent. Bonds due 1988

Bank of Indochine et de Suez

Deutsche Bank Aktiengesellschaft

Union Bank of Switzerland (Securities) Limited

Banque Nationale de Paris

Credit Lyonnais

Dresdner Bank Aktiengesellschaft

Swiss Bank Corporation (Overseas) Limited

Nomura Europe N.V.

Al Ahli Bank of Kuwait (K.S.C.)

A.E. Ames & Co. Limited

Banco Comercial Italiano

McCorquodale has sound base for further growth

During the past two years, McCorquodale and Co. has made considerable advances and Mr. Alastair McCorquodale, chairman, believes a sound base for sustained profitable growth has been established.

Excellent opportunities exist for all major divisions; and the chairman is confident the group is well equipped and able to seize these opportunities.

Despite the uncertainty of the short-term outlook, the group is planning for another increase in profits and earnings. There is cautious optimism that a further advance will be reported for the current year.

For the year ended September 30, 1978, profits before tax rose 36 per cent to £4.12m on turnover up 10 per cent to £57.44m. It is also proposed to subdivide the £1 shares into 50p units and make a scrip issue of one new share for every four ordinary 50p shares.

On a CCA basis, profits are reduced to £2.6m after additional depreciation of £1.5m, cost of sales adjustment, £0.3m and gearing, 10.2m.

During the past year, total share capital and reserves increased by £2.28m to £21.83m and now represent £4.18 per ordinary share.

The group spent over £4m on fixed assets due to continuing and essential investment in new productive equipment. A world-wide revaluation of major freehold and leasehold properties, has identified a net surplus of £511,000.

Total borrowings, both long-term and current, were reduced by £1m to £8.6m, while over £3m is retained in short-term deposits, investments and cash.

During the past twelve months the directors substantially refinanced the U.S. companies and

this has significantly strengthened them and will benefit the group as a whole.

The Nigerian subsidiaries have again not been consolidated. Since the end of the financial year directors have sold the interests in the two companies for cash which, when remitted to the UK, should be more than sufficient to cover the value placed upon those investments in the consolidated balance sheet.

Meeting, Basingstoke, February 21 at 12.45 pm.

Gleeson wins major UK contracts

Contracts worth more than £3.6m in the UK, have been won by subsidiaries of M. J. Gleeson (Contractors).

Gleeson (Sheffield) has been awarded a contract valued at £1.02m by the Trent Regional Health Authority for the construction of phase one of residential accommodation for Chesterfield District General Hospital.

Gleeson (Sheffield) has also been awarded a contract of £500,516 by the Metropolitan Borough of Rochdale housing service committee to provide alterations and improvements to 76 dwellings at the Hardfield estate, Haywood, Rochdale, Lancs.

Gleeson Civil Engineering has been awarded a contract worth £1.36m by the Welsh National Water Development Authority, Dee and Clwyd sewage division, to construct extensions to the Queensferry sewage disposal works.

Gleeson Civil Engineering has also been awarded a contract by the NCB opencast executive,

Northern Region, to construct a haul road, bridges and culverts at the Tosterton, Northumberland opencast site.

Bowthorpe reshapes UK offshoots

Bowthorpe Holdings has restructured its UK-based businesses to meet future expansion.

The move has resulted in the creation of three district companies out of Bowthorpe-Hellermann, previously the main subsidiary of Bowthorpe Holdings. Until now, Bowthorpe-Hellermann comprised six operating divisions.

Of these, Hellermann Deutsch (East Grinstead) becomes Hellermann Deutsch, while Hellermann Electronic Components, formerly the terminals specialist division, becomes a division of Hellermann Deutsch.

To consolidate their closely-related product ranges, Bowthorpe EMP (Brighton), the group's electric power transmission components division, becomes Bowthorpe EMP.

Bowthorpe-Hellermann continues with the other three divisions—Hellermann Electric (Plymouth) and Hellermann Leadfield (Manchester) and Bowthorpe-Hellermann Distributors (Birmingham) selling group products into the electrical wholesaling sector.

The other two Bowthorpe subsidiaries in the UK, Power Development (Cheshire) and the Redpoint Group (Swindon) remain unaffected by changes.

JOHN BROWN AND COMPANY, LIMITED

Interim Report

John Brown Engineering, Constructors John Brown and Craven Tasker have so far this year traded even better than we expected six months ago. Wickman and John Brown Plastics Machinery have fared worse. The rest of the Group is more or less on target.

Our final accounts will reflect the continued strength of the Company's liquid position, further enhanced this year by the successful rights issue of shares made last November. The final accounts are expected also to include a provision for an extraordinary item of probably around £1m after tax to cover costs likely to be incurred next financial year in connection with a major restructuring of our machine tool activities. I say what this comprises later in this Report.

The severe industrial unrest in the country as I write and the reaction to it of the Government especially but also of some employers undoubtedly introduces an abnormally worrying uncertainty to the background against which, in this Interim Report, we make our customary prediction of the year's results. We have taken into account the likely effect upon the Company of these problems so far as we believe today, in the last week of January, is reasonable: we have not presumed the worst to be inevitable. We are hopeful that despite these difficulties and provided no clearly exceptional and at present unforeseen circumstances arise the Group profit before tax for the year to March 1979 will be around £28m: perhaps in the outcome slightly better, in line with the intention expressed in my letter to stockholders announcing the recent rights issue, an interim dividend of 7p on each unit of ordinary stock will be paid on 6th April. Later in this Report I refer again, but rather more fully, to the current industrial and economic climate in the country which of such concern to us all.

John Brown Engineering (Clydebank) Limited will this year probably ship to customers only about two-thirds of last year's record number of gas turbine units but the mix is different with a higher proportion of larger machines. This, combined with a satisfactory spares and service business, is likely to bring an improvement in overall gas turbine profits. BEW will also benefit this year from a useful contribution from the former offshore fabricating activity terminated last year, stemming in the main from settlements on completed contracts. Looking ahead, the general prospects for gas turbines remain good but presently we are in need of new orders at Clydebank, a situation not uncommon at this time of year.

Constructors John Brown Limited will again make excellent profits in 1978, better than in the previous year as a result of increased levels of activity. The prospects for 1979 are again good although the forward order book has not been as strong as it has been in the last two years. Recently, however, we have taken valuable new business, particularly contracts from the People's Republic of China and in the North Sea and there is now in total an encouraging volume of work in hand, all of which is on reasonable terms and is being executed satisfactorily. We have capacity for a good deal more work, especially in the latter half of 1979, and this we shall need to fill if activity levels achieved in recent months are to be matched: we are hopeful of doing so.

Craven Tasker Limited is expected to realise the promise it showed last year and again to produce excellent results. There will be a handsome contribution from Bosallay Limited, acquired this year; this company is doing very well indeed and we are enjoying having it in the Group.

With only few exceptions, our machine tool companies in the United Kingdom are still having a very difficult time, indeed worse than we expected, and profits overall will be less than last year. These adverse trends are clearly largely permanent in nature and require us therefore to take steps to cut back our involvement in some of these fields to a scale more commensurate with the foreseeable business potential. To these ends we have with regret had to announce the termination of our activities at the Wickman Lang factory in Scotland and a permanent reduction in the scale of the multi-spindle automatic business at Banner Lane in Coventry. Essential though these measures are to eliminate losses they are also constructive: given cooperation from our employees, they should be important steps towards creation of a sound machine tool business, giving both a reasonable return and the prospect of good employment. The costs of this restructuring, falling in the main next year, will be provided for in this year's accounts as mentioned earlier at the beginning of this Report.

There are some brighter spots among the smaller companies of the Wickman Group where a modest improvement in market conditions combined with excellent marketing and engineering will produce rather better results than last year. We have also further strengthened our organisations in the United States and on the continent of Europe, both of which are already producing better sales performances and at home we have continued to invest in new plant and develop the all part of our long term plan to re-establish the profitability of our machine tool companies as a whole.

Of the other principal Group companies, Markham and Company Limited and, in Canada, Firth Brown Stainless Limited, are both expected to have another good year; Firth Brown Tools Limited still operates in a depressed market and will perform much the same as last year; John Brown Plastics Machinery Limited, after the modest improvement achieved last year, has met further difficulties and is unlikely to make much contribution to Group results.

Stockholders will, I hope, agree that the results forecast for the current year in this Interim Report are satisfactory, despite the problems we still have in machine tools and in plastics machinery and despite also the effects on us of the current national industrial unrest. Along with all other successful businesses in the United Kingdom, however, we are now again threatened by the dangers of exceptional inflation and by the hard chat that can be done to us by widespread industrial conflict. I would like briefly to explain what our policy is in the face of this disturbing situation.

We have supported strongly the Government's fight to check inflation in recent years, hard though that has been to do; much of the burden has fallen on our managers who themselves are amongst the hardest hit personally by the forms of incomes policy they have had to try to administer. We have sought to continue to operate within the pay guidelines contained in last autumn's White Paper, even after Parliament refused to support the Government in applying sanctions to those who break of those guidelines. Now it appears that the Government itself has accepted that its original Phase IV guidelines can be broken: I say this appears to be so because the position is far from clear, an ambiguity which in itself is highly reprehensible.

In these circumstances we shall have to watch developments closely: we have to be realistic and to an extent may have to react to the general pattern of pay settlements that emerges around us. However, we must not let logic lead us and the Government's now faltering guidelines remains as powerful, if as unpalatable as it always was. If pay increases in general exceed a very modest figure indeed, then unless they are genuinely financed by increased productivity, either we are in for a potentially mortal dose of inflation or we face measures that would severely restrict trade and investment and lead to dreadful unemployment: or both.

John Brown therefore we intend so far as we can to continue to seek to settle pay claims within the guidelines laid down by the Government last autumn; we shall pursue energetically and imaginatively all avenues to reward genuine improvement in productivity. But we would also wish to reward and encourage employees who have contributed significantly to the success of those parts of the Group that are profitable, especially those that export directly or indirectly a substantial proportion of their turnover, even where an increase in productivity cannot be demonstrated under the rigid rules in the guidelines of the last two years. We believe that such pay increases would be within the spirit of the Government's intentions and not harmful to the national interest provided such increases were moderate and could genuinely be afforded and provided that the business concerned remained satisfactorily profitable, continued to generate sufficient cash to support capital investment and remained competitive in the market place.

I would like to end my first report to stockholders with a reference to my distinguished predecessor. Stockholders I am sure will be glad to know that I continue to derive great support and help from Lord Aberconway as a close and specially valued colleague and in his capacity as a director of this Company. On 4th September last year, following the postponed Annual General Meeting, he was also appointed our first President. The Company owes him a great debt of gratitude and we expect to record this more fully in our annual accounts brochure in July.

J. R. Mayhew-Sanders
Chairman and Chief Executive

UK COMPANY NEWS

• NEWS ANALYSIS

A 3-D view of the gilt-edged market

BY BARRY RILEY

AN attempted revolution is under way in the gilt-edged market. The launch last week by stockbrokers W. Greenwell of a new technique for analysing the price structure of Government bonds marks a new stage in the attack on the hitherto almost universally practised redemption yield techniques. The full weight of one of the leading gilt-edged brokers is now being placed behind the latest theories.

"I find it very exciting when a new technique increases my understanding of the market," says Mr. Gordon Pepper, head of Greenwell's gilt-edged department. "This is a breakthrough comparable to the development of yield curve analysis in the 1960s."

Greenwell, however, are by no means first in the field. For some years bond market theorists have been developing three-dimensional analysis to take over from the two-dimensional yield curve techniques which have become increasingly unsatisfactory in recent years because of the widening range of coupons on gilt-edged stocks—from 3 per cent to 15½ per cent.

It is nearly two years since Mr. Andrew Tibbits—then of Quilter Hilton Goodison—started a daily service for clients based upon deviations from a three-dimensional surface. A year ago Mr. Tibbits moved to Cazenove and launched an improved system.

Meanwhile Mr. Robert Clarkson, investment manager of the Scottish Mutual Life Assurance Society, has been developing a highly sophisticated mathematical model of the long end of the gilt-edged market. The outcome of seven and a half years' work, the model is used internally by the Scottish Mutual. It formed the basis of an highly technical paper which caused a considerable stir when read to the Faculty of Actuaries in Edinburgh in February last year. Only last week Mr. Clarkson presented his paper again, this time to the Institute of Actuaries in London.

The Clarkson paper encouraged both Greenwell and de Zoete and Bevan to develop their own models. The commercial race was won by de Zoete, who introduced their gilt-edged model to clients at the beginning of this month. Now Greenwell follow with what they claim is a technical breakthrough at the short-end of the market.

Greenwell say that previous attempts to apply three-dimensional techniques to short dated stocks have had only limited success.

"Curvature can explain as much as five points in the price of a four-year stock," they suggest. "As the old techniques ignored variations in this important factor, it is not surprising that the results were unreliable."

This reflects another conceptual complication. Some of these gilt-edged market models allow for non-linearity in the market's trade-off between capital and income (reflecting tax considerations) and some do not. The Greenwell model acknowledges a curvature in the market, and it is therefore claimed to be much superior in describing the short end.

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"Curvature can explain as much as five points in the price of a four-year stock," they suggest. "As the old techniques ignored variations in this important factor, it is not surprising that the results were unreliable."

This, coupled with costs incurred to prepare for the next development stage, could lead to reduction in the division's contribution to group profits this year.

In addition, a review of future policy in the print division could lead to reorganisation there while the packaging division recently incurred substantial expenditure on a computer to help cope with additional turnover.

This, coupled with costs incurred to prepare for the next development stage, could lead to reduction in the division's contribution to group profits this year.

For the year ended September 30, 1978, profits before tax increased from £13.29m to £20.34m from turnover of £3.73m (£3.19m).

Profit on a CCA basis is reduced to £15.86m after adjustments for depreciation, £51.742.

BIDS AND DEALS

Guthrie continues opposition

Following the despatch of the document containing the offers by Sime Darby Holdings for Guthrie Corporation, the Board of Guthrie and its financial advisers, Baring Brothers and Co., continue unanimously to recommend shareholders to reject the offers, which are totally inadequate and unacceptable. In the Board's opinion the offer document contains no new relevant information and does not alter the views already expressed by the Board.

HALMA
A new company, SE Accessories and Chemicals, has been formed within the expanding Halma Group of Companies to continue the growth and development of the group's sales to the shoe manufacturing industry.

SHARE STAKES
Brown and Jackson—London Trust holds a 10 per cent interest in the company's capital.

John Carr (Doncaster)—G. Carr, director, has sold 50,000 shares at 54½p.

SIMCO MONEY FUNDS
Sunrise Investment Management Co. Ltd.
66 ANTHONY STREET EC1V 6AF
Telephone: 01-236 1425

Rates Paid for W/E 28.1.79

	Call	7 day
% p.a.	% p.a.	
Mon.	11.204	11.456
Tues.	10.916	11.410
Wed.	11.243	11.438
Thurs.	11.170	11.440
Fri./Sun.	11.405	11.495

For the six months
29th January, 1979 to 30th July, 1979

In accordance with the provisions of the Note, notice is hereby given that the rate of interest

has been fixed at 11½ per cent and that the interest

payable on the relevant interest payment date, 30th July, 1979 against Coupon No. 2 will be U.S. \$59.09.

Agent Bank: Morgan Guaranty Trust Company of New York, London Agent Bank.

BY

BARRY RILEY

STOCK EXCHANGE DATES

INTERIM

ANNUAL

RESULTS

INTL. COMPANIES and FINANCE

Combined options trading plan in US

Record earnings at TDK

BY YOKO SHIBATA IN TOKYO

TDK ELECTRONICS Company, the top Japanese manufacturer of ferrites and magnetic tapes, achieved record consolidated sales and profits for financial year to November.

Sales were ¥126.21bn (\$634m), up 20.6 per cent on the previous year, while net profits went up by 11.4 per cent to ¥12.33bn (\$622m).

TDK coped with the situation arising from the higher yen by shifting its production from Japan to overseas bases—U.S., Taiwan, Korea and Mexico. Its overseas sales gained 19.5 per cent to ¥34.1bn, accounting for 27 per cent of total turnover.

Since half of TDK's products sold overseas were produced abroad, the company was not badly affected by the impact of the yen appreciation. On the contrary, the yen appreciation worked favourably for the company in cutting cost of raw materials.

The favourable results were attributed largely to the sales strength of tapes and components of video tape recorders (VTR), which accounted for 10 per cent of the total sales. In order to cope with the fast growing VTR market, TDK has just acquired a factory in the

U.S. for the production of tapes (the operation will start in 1981). The company also introduced its own brand VTR tapes in the U.S., both Betamax and VHS formats.

Electronic components accounted for 58 per cent of total sales, increasing 6.9 per cent, while sales of recording tapes, accounting for 40 per cent, gained by 46.5 per cent. Sales of ferrite cores and magnets increased 5.6 per cent over the previous year, but as a share of total sales, declined slightly, to 32.1 per cent from 33.6 per cent.

BIS issues new loan figures

BY MARY CAMPBELL

THE TABLE shows, for selected countries, the latest figures to be published by the Bank for International Settlements on the structure of major commercial banks' lending. It is derived from a semi-annual

series of statistics first published for December 1977 as part of a general policy of improving information on the Euromarket.

Comparisons between the June 1978 data and the data for

December 1977 are not possible because of major improvements in the way the statistics are gathered. For instance, French banks' buyers' credits to importers of French goods were included for the first time in the June 1978 statistics.

SELECTED COUNTRIES BORROWING FROM COMMERCIAL BANKS

June 1978	Borrowing \$ bn	Of which repayable within 1 year		Unused credit facilities	Net borrowing \$ bn*
		\$ bn	% of total		
Algeria	6.0	1.2	20	2.7	45
Bolivia	27.4	8.0	29	5.8	21
Chile	2.3	1.1	46	1.0	43
China	0.9	0.6	73	0.5	58
Cuba	1.6	0.9	57	0.1	5
Indonesia	5.4	2.1	39	1.4	25
Iran	7.2	3.0	41	3.2	45
Korea (S.)	6.1	3.5	57	2.5	40
Mexico	21.0	7.8	37	4.2	20
Morocco	2.0	0.3	15	0.5	25
Norway	8.2	2.4	29	1.7	20
Peru	3.5	1.6	45	0.4	12
Poland	10.7	3.6	34	3.5	33
Portugal	2.3	1.3	58	0.7	31
S. Africa	8.3	4.0	48	2.3	7.1
Spain	12.8	4.9	38	1.8	14
Taiwan	3.5	2.0	57	1.6	46
Turkey	3.5	2.6	73	0.6	16
Venezuela	11.4	6.4	56	3.4	30
USSR	12.8	6.0	47	3.9	30

* Borrowing from major commercial banks less deposits with the banks. Figures on deposits by most oil producers with U.S. banks are not available. Brackets indicate net deposits.

Source: Bank for International Settlements

CURRENCIES, MONEY and GOLD**Nervous interest rates**

BY COLIN MILLHAM

Interest rates remained very sensitive in Europe last week. Britain's industrial problems led to higher rates in the London interbank market, and there were fears that Bank of England Minimum Lending Rate might increase around the middle of the week. This proved groundless, but the Treasury bill tender was hardly a resounding success on Friday, with only £340m bid for £300m bills, and if the present conditions continue, a rise in MLR cannot be ruled out in the near future.

Elsewhere in Europe many

central banks will be pleased to see the sharp fall in Frankfurt call money on Friday. It had previously risen to around 4 per cent in reaction to the 4 per cent increase in the Bundesbank Lombard rate to 4 per cent on January 18.

This may have been an over-reaction, since day-to-day funds fell back to around 3 per cent at the end of last week, as liquidity remained at fairly high levels, despite the moves by the central bank in increasing reserve requirements and pushing up the Lombard rate.

It will certainly come as a relief to the other prospective members of the European Monetary System if German interest rates can be held down, particularly in Milan, where money market rates were raised for the second time in 15 days on Friday.

The tightening of credit conditions in Frankfurt was the result of a sharp rise in Germany's money supply in recent months, and substantial surplus liquidity in the money market. In Italy the central bank

recently introduced measures to ease restrictions on bank credit, but the rise in Milan interest rates on Friday was generally thought to be a reaction to recent problems over liquidity.

The Bank of Italy also had to contend with the country's political problems, following the withdrawal of Communist Party support for the Government.

Forward discounts on the lira against the dollar tended to widen on this news, but there was little sign of any lira crisis, when it closed at L836.75 in terms of the dollar, compared with L837.75 on Thursday.

In Italy the central bank

improved its liquidity position with L837.75 on Thursday.

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INSURANCE

APPOINTMENTS

WORLD STOCK MARKETS

Australian attack on insurable interest

BY OUR INSURANCE CORRESPONDENT

INSURABLE INTEREST has been established as a fundamental of the contract of insurance for many years. In the case of life and marine insurance this requirement was enforced by statutes in the mid-18th century and for indemnity and other non-marine insurance in the 19th century. It is this feature that distinguishes the insurance contract from a wager.

There are "honour policies" written without insurable interest but these are the exception to the rule that the insured must have insurable interest when he makes the contract. He must be in the position that the event on which the policy pays out must, as a proximate cause, involve the insured in loss, diminution of some right recognised by the law, or in legal liability.

So it was with surprise this week that I read in a summary of a paper published by the Australian Law Reform Commission last October, recommendations for the abolition of insurable interest.

The Australian commission is younger than our English and Scottish Law Commissions but it is similar. It examines a section of law, makes tentative proposals in a discussion paper, discusses the proposals with interested parties, and eventually makes firm recommendations for reform, perhaps even drafting suitable legislation. It is then up to government to decide whether or not to legislate.

The Australian discussion paper on insurance contracts therefore contains a mixed bag of proposals, some of which may be abandoned by the time that firm recommendations are made. The language used to those proposals in which the commission intends to stand as distinct from those on which it may think again.

According to the summary: "The statutory requirement of insurable interest at the time of taking out certain types of indemnity cover should be abandoned in relation to indemnity insurance" while "consideration should be given to the question whether that requirement should also be abandoned in the field of life insurance and whether a requirement of the consent of

Liverpool Post goes up to 10p

THE LIVERPOOL Daily Post's price rose today by 1p to 10p following Price Commission approval of the increase. The newspaper circulates throughout Merseyside and North Wales and its price has been held at 9p for 18 months. The price of the Liverpool Echo, the Post's sister evening paper, remains at 9p.

New chief for Hill Samuel Broking

Mr. Ian McIntyre has been appointed chief executive of HILL SAMUEL BROKING AND CONSULTING SERVICES in succession to Mr. Victor Wood who (as reported on January 25) has relinquished executive duties within the group.

Mr. Michael Shenton succeeds Mr. McIntyre as managing director of Noble Lowndes and Partners, the Hill Samuel employee benefits subsidiary, and Mr. John McKirdy has been appointed managing director of its associated company, Noble Lowndes Personal Financial Services.

Mr. H. Michael Nixon has joined the Board of WOLF ELECTRIC TOOLS (HOLDING) LTD.

Mr. Robert Heikes, formerly with Motorola, has joined NATIONAL SEMICONDUCTOR CORPORATION as vice-president, international. In this newly created position, he is responsible for the firm's business in Europe and Latin America. He will be based at the Corporation's European headquarters in Finsenfeldbruck, West Germany.

Dr. Heikes was most recently assistant general manager for the semiconductor group of Motorola.

Earlier he was Motorola's managing director, Europe, based in Geneva.

Mr. Norman Johnson, general manager of Howard Rotavator Company's Hawlesworth Division, has been promoted to managing director of LEEFORD (LONDON), the Howard Group subsidiary at Great Ryburgh, Norfolk.

I doubt that any insurance company in this country would support what the Australians propose for indemnity policies.

On the other hand, the Australian life insurance proposal could perhaps open the way to gambling on other people's lives, the very evil that the 1774 and 1845 Acts suppressed in Britain. Would the insured really care if one or 100 people were betting on his death or survival on a particular date? Surely the commission should be persuaded to think again and withdraw their life insurance proposal.

Mr. Charles P. Loucks has been named president of GUFCO SERVICES, INC., acquired by Galveston-Houston Company on January 11. He was also named senior vice-president of the parent company, Mr. Loucks was formerly president of the IMCO Services division of Halliburton. He was with IMCO and its predecessor companies for 31 years.

BIBBY has made the following appointments in the recently formed agricultural group, which heads the activities of its feed and seeds and farm products divisions. Mr. A. S. Greysty has moved from Bibby group headquarters, where he was financial controller, to director of finance

Tel Aviv.

Mr. E. S. J. Bearce, Mr. J. Carver, Mr. D. S. Edgar and Mr. J. E. Stetef.

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95 9M Treasury 11/2c 7%+ 99 1/2 38/11 1/2 11.57

17M Treasury 3/4c 7%+ 99 1/2 11.8 3.16 11.57

26M Electric 6/4c 7.4% 99 1/2 11.8 4.66 11.57

15M Gas 3/4c 7.5% 99 1/2 11.8 4.86 11.57

15M Electric 3/4c 7.5% 99 1/2 11.8 5.49 11.57

3M 35 Treasury 3/4c 7.5% 99 1/2 11.8 2.9 11.57

14M Treasury 3/4c 8.6% 99 1/2 11.8 9.16 12.42

15M Treasury 3/4c 7.7% 99 1/2 11.8 3.74 8.50

25M 25 Treasury 3/4c 7.7% 99 1/2 11.8 1.02 12.05

15M 25 Treasury 11/2c 10.4% 99 1/2 11.8 1.79 12.57

15M 154 Treasury 11/2c 17.97d 99 1/2 11.8 3.91 9.26

20M 10 Treasury 3/4c 17.97d 99 1/2 11.8 10.44 13.35

15M 154 Treasury 3/4c 17.97d 99 1/2 11.8 10.44 13.35

4M 40 Extra 3/4c 19.63 99 1/2 11.8 10.34 13.44

21M 21 Extra 3/4c 19.63 99 1/2 11.8 7.53 9.38

17M 17 Extra Variable 21.66 99 1/2 11.8 22.79 14.02

22M 22 Extra 12c 19.63 99 1/2 11.8 12.51 13.31

15M 154 Treasury 3/4c 19.63 99 1/2 11.8 5.62 8.63

16M 164 Treasury 14c 20.22 99 1/2 11.8 13.83 14.82

15M 154 Treasury 3/4c 22.64 99 1/2 11.8 12.98 14.28

22M 22 Extra 3/4c 19.63 99 1/2 11.8 9.5 9.38

5M 5 Extra 3/4c 19.63 99 1/2 11.8 10.16 13.39

21M 21 Extra 3/4c 19.63 99 1/2 11.8 10.16 13.39

17M 17 Extra 3/4c 19.63 99 1/2 11.8 7.53 9.38

18M 18 Extra 3/4c 19.63 99 1/2 11.8 12.51 13.31

12M 12 Extra 10c 19.63 99 1/2 11.8 10.75 13.63

15M 154 Treasury 3/4c 19.63 99 1/2 11.8 11.75 13.63

15M 154 Treasury 3/4c 19.63 99 1/2 11.8 11.75 13.63

Five to Fifteen Years

20M 20 Extra 3/4c 19.63 99 1/2 11.8 13.15 13.93

10M 10 Extra 3/4c 19.63 99 1/2 11.8 10.24 13.93

1N 1M Funding 3/4c 19.63 99 1/2 11.8 2.59 8.95

26M 26 Extra 7dc 19.63 99 1/2 11.8 20.12 14.21

15M 15 Extra Transport 3/4c 19.63 99 1/2 11.8 12.51 13.31

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22M 22 Extra 3/4c 19.63 99 1/2 11.8 12.51 13.31

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18M 18 Extra 3/4c 19.63 99 1/2 11.8 12.51 13.31

14M 14 Extra 3/4c 19.63 99 1/2 11.8 12.51 13.31

25M 25 Extra 3/4c 19.63 99 1/2 11.8 12.51 13.31

Over Fifteen Years

23M 23 Extra 3/4c 19.63 99 1/2 11.8 12.51 13.31

10M 10 Extra 3/4c 19.63 99 1/2 11.8 12.51 13.31

22M 22 Extra 3/4c 19.63 99 1/2 11.8 12.51 13.31

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FINANCIAL TIMES

Monday January 29 1979



Carter will seek Taiwan assurance

By Jurek Martin in Washington

PRESIDENT CARTER will be looking to Deng Xiaoping, to assure Congress of the future integrity of Taiwan in Mr. Deng's historic visit to the U.S., which began here yesterday.

Mr. Deng will spend most of tomorrow on Capitol Hill, where he will find several Congressional leaders, otherwise in favour of normal Sino-American relations, concerned about the safety and security of Taiwan and the absence of any explicit commitment from Peking not to annex the island by force.

Administration officials have repeatedly maintained that the nature of the negotiations with Peking made it impossible for the Chinese leadership to provide such assurances, but have pointed to repeated statements by Mr. Deng and others disavowing aggressive intent.

At his Press conference last Friday, Mr. Carter said that he would sign no Congressional resolution on Taiwan that he

Council wage talks resume tomorrow

BY ALAN PIKE, LABOUR CORRESPONDENT

LOCAL AUTHORITY employers and union leaders resume pay negotiations tomorrow as manual workers prepare to step up the industrial action that is hampering many council and hospital services.

Since the local authorities offered the council workers 5 per cent, the Government has relaxed its attitude towards the lower paid and a £3.50 a week cash alternative is permitted.

That would enable council employers to improve their offer about 7 per cent. Serious doubts must be raised, however, about whether such an offer, even with a pay comparability study, would appear the manual workers in their present mood.

Mr. Bernard Dix, assistant general secretary of the National Union of Public Employees, said that the local authority and health unions would "push up the rate of activity" in the dispute from today.

"If there is no sign of movement from the local authority employers on Tuesday we will have to start drawing up plans for a really hard squeeze."

Rodgers suggests freeze on pay and prices

BY ELINOR GOODMAN AND CHRISTIAN TYLER

THE DEBATE among Ministers as to what kind of pay policy can save the Government from electoral defeat surfaced yesterday when Mr. William Rodgers, Transport Secretary, floated the idea of a temporary pay and prices freeze.

His speech—which was not cleared by the Prime Minister—came on the eve of crucial talks between Government and the TUC over how to repair their "special relationship" in time for a General Election that could be forced on Mr. Callaghan as early as March.

The Prime Minister is expected to warn the general council of the TUC in Downing Street this afternoon that he could be in trouble in a matter of weeks and that unless the two arms of the Labour movement can come to some new agreement Labour will have no chance of winning an election.

Mr. Rodgers, who believes that the Government has not taken a tough enough line, during the road haulage dispute, said that even now there was a "respectable case" for a pay and prices freeze. It had worked before, and would permit of "a pause after March 1. For this reason,

in which to restore order and think again."

As it was, free collective bargaining had become a "dirty word" and was undermining those very freedoms it was meant to sustain.

Though other Ministers, notably Mrs. Shirley Williams, believe that a pay and prices freeze might, in the absence of any agreement with the unions, be preferable to swinging cuts in public expenditure, the general feeling of Mr. Rodgers' Cabinet colleagues yesterday seemed to be that he had spoken out of turn.

His speech was seen more as a mark of political ambition than political realism.

The worry was that it might encourage Ministers on the Left of the party to call publicly for their own particular remedies at a time when the need to create the impression of a united Cabinet is even more important than usual.

Ministers are worried that they may be forced into an early election because they will no longer be able to count on the support of the nationalists at the union's behest.

BNOC buys share in Beatrice

BY KEVIN DONE, ENERGY CORRESPONDENT

THE BRITISH National Oil Corporation is to add to its growing equity interests in the North Sea by buying a share in the Beatrice Field from Hunt Oil of the U.S.

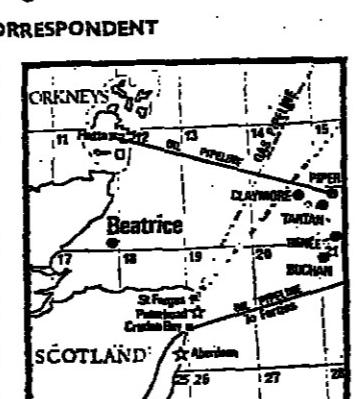
The deal, likely to be announced this week, involves the sale of half of Hunt Oil's 24 per cent share in the field.

The consortium of companies developing Beatrice has been unsettled for many months and further changes of interest could follow later this year, involving the shares held by Creslen, of the U.S. and P & O.

Under its purchase of 10 per cent of the Beatrice Field, BNOC is expected to pick up its full share of the capital costs of developing the field. Hunt will reserve a right to part of the profits arising from BNOC's interest.

The Beatrice Field in block 11/30 is the oilfield nearest the coast to be discovered in the North Sea area. It is located in the Moray Firth, about 12 miles from the Scottish coast.

The total cost of developing the field is expected to be in the region of £300m. The British people will be able to make out their diminutive vice-premier in the media circus that will surround him. More than 1,000 American and foreign journalists have signed up to cover him.



interests in five other North Sea oilfields—Thistle, Ninian, Dunlin, Murchison and Statfjord. The shares in the Thistle and Ninian Fields were bought for £193m from Burmah Oil, while the other interests were transferred from the National Coal Board, when the State oil company was set up about three years ago.

By the end of last year BNOC was disposing of more than 175,000 barrels of crude oil a day through equity purchases and participation interests.

As part of a further shake-up of the Beatrice Field interests, Creslen, which holds a 15 per cent share, is thought to be in negotiation with a UK oil company over the sale of part or all of this stake.

Several months ago Charterhouse Petroleum tried to buy Creslen's interest, but the offer

was already as equity

worth over £50m, for ships for India. That contract was criticised by British shipowners on the ground that the Government was giving ships to their direct competitors.

The Commission is expected to answer the application within the next month. Even if it agrees, it is not certain that a contract will be signed.

Mr. Gokal was recently reported from Pakistan as saying that his country's national shipping line would be purchasing 19 new ships, only one of them from Britain. The union's cash claim.

The union says that about 50 companies have indicated that they will meet the final claim, though the employers say "only a handful" are prepared to do so. Until now Scottish strike leaders have not been prepared to negotiate with companies individually.

Mr. Douglas Fairburn, TGWU

divisional officer in the West Midlands, predicted that every major haulier in the region

would have met in the claim in full within the next seven days. The local Road Haulage

association, however, says that employers have voted overwhelmingly to stand firm against the £65.

Chairmen of all the association's regional negotiating committees will review the position at a meeting in London today.

Several Labour MPs said last night that they would demand legislation to close any loopholes opened by Friday's High Court decision that a shop steward organising secondary picketing outside a United Biscuits supplier company was acting unlawfully.

30 die as Tehran riots flare

BY OUR FOREIGN STAFF

TEHRAN WAS shaken yesterday by some of the worst violence since the start of the revolution against the Shah a year ago. More than 30 people died and over 200 were injured near the city's university, when troops opened fire on anti-government demonstrators.

The rioting in the city seemed likely to wreck any hopes Dr. Shahpour Bakhtiar, the Prime Minister, has of reaching agreement with the Government's main religious opponent, Ayatollah Ruhollah Khomeini.

The French Foreign Ministry said last night that Dr. Bakhtiar was expected in Paris this morning, but the Ayatollah said at his temporary residence outside Paris that he would refuse to meet the Prime Minister unless he resigned.

At his house, the Ayatollah said: "I will not meet the illegal man. I have said repeatedly that the deposed Shah was illegal, the Parliament was illegal, and the Bakhtiar Government was illegal."

The Ayatollah, who plans to set up an Islamic Republic in Iran, said he planned to return to his homeland as soon as possible. But Air France, from which he had chartered an aircraft, said it had suspended all flights to Iran until further notice because the Iranian Government had closed the airports.

Meanwhile, the Shah continued his "holiday" in Morocco, although a Cairo newspaper reported that he would return to Egypt and live with his family and entourage in the Kubbe Palace.

In Tehran, yesterday's demonstrations started peacefully. Led by Mullahs or Moslem priests, tens of thousands of demonstrators gathered in 24th Esfand Square.

The mood then turned angry as the demonstrators built barricades. There were shots of "death to Bakhtiar" and rocks were hurled at the military police headquarters. Then troops ran out of the building and opened fire.

Fundamental disagreement with the Government about the present incomes policy looks incapable of early resolution.

The Government has declared that it will not budge. It has committed itself to setting new pay limits in order to prevent wage settlements at the going rate for public sector workers, electorally damaging confrontations can only continue.

Apart from discussing pay, the TUC may be invited to put a voluntary curb on so-called secondary picketing. That issue brought to the fore by the lorry drivers, will be aired by a TUC sub-committee earlier in

fundamental disagreement with the TUC is seen as crucial.

But the TUC is committed to opposing any formal pay policy by the vote at Congress last September.

Union leaders are likely to warn Mr. Callaghan that unless he is ready to recognise that free collective bargaining has returned, and to permit wage settlements at the going rate for public sector workers, electorally damaging confrontations can only continue.

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THE LEX COLUMN

Volvo puts on a brave face

Volvo is planning to press ahead full blast on all fronts despite the breakdown of its proposed agreement with Norway. According to a senior executive over the weekend, last week's setback is not going to make the Swedish car group modify its model development programme in any way.

Two-fifths of Volvo's shareholders have voted against the deal, which would have brought the group Skr 750m (£28m) of new equity in return for its making significant new investments in Norway. For many management, that would have represented a crushing defeat. Volvo's immediate response, by contrast, has been to tell its shareholders that they are going to be called on for substantial new funds within the next few weeks.

Available funds

That is not because the group faces any immediate financial pressures. On the contrary, it has gross cash balances of Skr 2.3bn, and unused facilities of well over Skr 5bn around the world.

After a number of years in which its spending outstripped cash flow by a wide margin, group borrowings fell during 1978 thanks to considerable improvements in working capital efficiency plus high profits. And although shareholders' funds represent under 25 per cent of total capital employed according to the way the Swedes do their sums, international bankers would probably take a more relaxed view of Volvo's unspent reserves and put the figure at 35 per cent or more.

The management wants new equity for two reasons. It is aiming to continue the expansionary policy which it has followed—with mixed success—over the past decade. And despite a marked profits recovery in 1978, it is still a long way short of earning adequate returns on large parts of its business.

How can Volvo make more profit from cars? Losses on the Dutch operation are likely to be about unchanged this year, before crediting a

reduced government grant.

The management wants new equity for two reasons. It is aiming to continue the expansionary policy which it has followed—with mixed success—over the past decade. And despite a marked profits recovery in 1978, it is still a long way short of earning adequate returns on large parts of its business.

capitalised. The Norwegian agreement gave no hint of the numbers. Instead, it stated that the development of a single basic model would be "insufficient for good profitability," and that in order to secure the necessary number of model versions, investment would have to take on "a new dimension."

Volvo says that the logic of this is unchanged by last Friday's news. Hence the rights issue, which could amount to something like Skr 400m. That would be an enormous mouthful for a group which is capitalised at about Skr 1.3bn, and also for a capital market of Sweden's limited size. Volvo's previous turnover—still very low in deed. In addition, Volvo has probably made sizeable losses on construction equipment, farm and forest machinery (Volvo BM), while marine engines (Volvo Penta) have also done badly (partly due to once-off reorganisation costs).

The likelihood is that the great bulk of group profits has again come from aircraft engine (Volvo Flygmotor) buses, and above all from trucks, where substantial investment at the heavy end of the market is still paying off handsomely. Taken together, these three products account for only about a third of group sales.

Such an offering could well have the same impact on the balance sheet as the Norwegian deal. The immediate increase in equity would be smaller, but Volvo is no longer faced with the obligation to create new jobs in Norway. And it will retain its access to the spare cash flow of the military aircraft engine business, which is highly profitable and which was to be split away from the car side under the Norwegian agreement.

With that under its belt, Volvo's financial position would be comfortably secured into the 1980s. But the big question for the next few weeks is going to be whether shareholders will co-operate with the present management. Having rejected their board's considered strategy in this way, will they now be prepared to let it be prepared in this amount of time?

THIS NOTICE DOES NOT CONSTITUTE AN OFFER FOR SALE

PARTICULARS OF AN ISSUE OF £400,000,000

VARIABLE RATE TREASURY STOCK 1983

INTEREST PAYABLE HALF-YEARLY

ON 24th MAY AND 24th NOVEMBER

1. This Stock is an Investment falling within Part II of the First Schedule to the Trustee Investments Act 1961, as amended. Application has been made to the Council of the Stock Exchange for the Stock to be admitted to the Official List.

2. The whole of the Stock will be issued to the Bank of England on 26th January 1983.

3. The original and interest on the Stock will be charged on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom.

4. Subject to the provisions of paragraphs 11 to 13 of this notice, the Stock will be repaid at par on 24th May 1983.

5. The Stock will be registered at the Bank of England or at the Bank of England's agent, and will be liable to stamp duty at the rate of £1.25 per £100 of nominal value of the Stock.

6. Interest will be payable half-yearly on 24th May and 24th November, commencing with the first payment on 24th May 1983.

7. The half-yearly interest will be calculated at a rate of £100 of Stock equal to half of the sum of the indicator rate and a fixed rate of 1.25%.

8. The first interest payment will be made on 24th May 1983 at the rate of 1.25%.

9. The indicator rate will be the average of the indicator rates for each half-yearly period for the first six months of the year, as determined by the Bank of England.